

United States Pilots Association, Inc.

P.O. Box 503, Cordova, TN 38018-0503

November 15, 1992

Mr. Frederick W. Smith
Chairman and Chief Executive Officer
Federal Express Corporation
2005 Corporate Avenue
Memphis, TN 38132

Re: USPA Letter of November 10, 1992

Dear Mr. Smith:

On November 10, 1992, USPA expressed its interest in participating in a "pre-election debate". We proposed that all three parties meet before week's end to discuss the appropriate format. To date, there has been no further communication from your office regarding this matter. Given ALPA's refusal to participate in any debate and your lack of response to our letter, we can only assume that you are no longer interested in participating in a debate.

Therefore, we consider this matter closed.

Sincerely,

USPA Organizing Committee

By: 
Interim Chairman Mark Estabrook