2 OCCUPATIONAL SAFETY AND HEALTH ADMINISTRATION OFFICE OF ADMINISTRATIVE LAW JUDGES 3	1	
MARK ESTABROOK, Complainant, Vs. Case No. 2014-AIR-00022 FEDERAL EXPRESS CORPORATION, Respondent. THE DEPOSITION OF MARK ESTABROOK March 25, 2016 ALPHA REPORTING CORPORATION SHERYL G. WEATHERFORD, RPR 236 Adams Memphis, Tennessee 38103 901.523.8974	2	OCCUPATIONAL SAFETY AND HEALTH ADMINISTRATION
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22 23 24	21	Memphis, Tennessee 38103
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The deposition of MARK ESTABROOK, taken on this, the 25th day of March, 2016, on behalf of the Respondent, pursuant to notice and consent of counsel, beginning at approximately 9:15 a.m. in the offices of FedEx Express Corporation, 3620 Hacks Cross Road, Building B, 2nd Floor, Memphis, Tennessee. This deposition is taken in accordance with the terms and provisions of the Federal Rules of Civil Procedure. All forms and formalities are waived. Objections are [reserved/not reserved], except as to form of the question, to be disposed of at or before the hearing. The signature of the witness is waived.

1 - APPEARANCES -2 For the Complainant: 3 MR. LEE SEHAM 4 Attorney at Law Seham, Seham, Meltz & Petersen, LLP 5 199 Main Street 7th Floor 6 White Plains, NY 10601 914-997-1346 7 For the Respondent: 8 MR. PATRICK DANIEL RIEDERER 9 Senior Counsel MS. MARYANNE MILLER 10 Senior Paralegal Specialist MR. PHILLIP TADLOCK 11 Senior Counsel FedEx Express Corporation 12 3620 Hacks Cross Road Building B, 3rd Floor 13 Memphis, TN 38125 901-434-8556 14 Reported by: 15 SHERYL G. WEATHERFORD 16 Registered Professional Reporter 17 Alpha Reporting Corporation 236 Adams Avenue 18 Memphis, TN 38103 901-523-8974 19 20 21 22 23 24 25

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1 This is Lee Seham, MR. SEHAM: 2 counsel for Captain Mark Estabrook, the Complainant, and just as a housekeeping matter 3 wanted to put on the record that yesterday we 4 deposed -- well, as more of a preface, our 5 position is that we are done with depositions 6 today and that we are going to proceed with our 7 preparation for summary judgment motions with one 8 9 caveat, and the caveat arises from the fact that we got through a Freedom of Information Act 10 11 request notes taken by OSHA investigator Jason 12 Brush, which give every indication that they were -- constituted an interview of Rob Fisher. 13 14 Notes are captioned at the top Rob Fisher, and 15 they seem to be comments that are attributable 16 specifically to his position. However, Captain 17 Fisher did not recall being interviewed by the 18 OSHA investigator. If he doesn't recall, he 19 doesn't recall. We don't mean to recall him as a 20 witness for further deposition. 21 The only thing we are asking for from 22 FedEx is that they stipulate that Rob Fisher was 23 the person interviewed by OSHA in terms of a FedEx

representative, and that they will -- I believe
Mr. Riederer told us he will undertake to tell us

1 by Monday if it is Captain Fisher or any of the 2 three other people we deposed. We will stand by our position to close off depositions. If it is a 3 fifth person, another person, it is our position 4 that we reserve the right to depose that 5 additional person. Is that fair? 6 7 MR. RIEDERER: That is a fair 8 statement. 9 MARK ESTABROOK Having been first duly sworn, was examined and 10 testified as follows: 11 12 EXAMINATION 13 BY MR. RIEDERER: Good morning, Captain Estabrook. My name 14 Q. 15 is Daniel Riederer. I'm an attorney for Federal Express Corporation. I know we have met in the 16 17 prior few days, but I wanted to re-introduce 18 myself today. 19 Good morning. Α. 20 Q. You understand that you're under oath? 21 Yes. Α. 22 You understand that it's the same oath you Q. 23 would take in a court of law? 24 Α. Yes. My purpose here today is to get the facts 25 Q.

of the case you have brought against Federal 1 2 Express. Do you understand that? 3 Α. Yes. Did you review any documents in 4 Ο. preparation for today's deposition? 5 6 Α. Yes. 7 Ο. And what documents did you review? I reviewed the exhibits that we have been 8 Α. 9 exchanging the last couple of days. So you reviewed the exhibits that have 10 Ο. 11 been entered in the depositions that took place 12 yesterday and the day before? 13 Α. Yes. 14 Did you review any other documents? Q. 15 Α. No. Did you make any notes in preparation for 16 Ο. today's deposition? 17 No. I made notes during the depositions. 18 Α. 19 Did you rely on those notes to prepare for Q. this deposition? 20 21 No. Α. 22 Other than your attorney, did you discuss Q. 23 your deposition today? 24 Α. No. 25 You have sat through four depositions in Q.

1 the last couple of days. But just so that we are 2 both clear on how this will work today, I ask that 3 you give verbal responses to my questions. Okay? 4 Α. Yes. Shaking of the head is difficult for the 5 Q. 6 court reporter to take that down. Do you 7 understand? I understand. 8 Α. 9 I ask that you give me a complete answer Q. to my question. Okay? 10 11 Α. Okay. 12 I ask that you let me know if you do not Q. understand one of my questions. 13 14 Α. Okay. I don't think this is going to be a very 15 Ο. long deposition. But if you need a break, please 16 let me know. Okay? 17 18 Α. Okay. 19 Is there anything that would prevent your Q. ability to testify truthfully here today? 20 21 No. Α. 22 Have you ever given any testimony under Q. 23 oath before? 24 Α. Yes. 25 Okay. How many times? Q.

1 Α. Three. 2 Q. What was the first time? The first time was during my divorce. 3 Α. Second time? 4 Ο. Let me take that back. The first time I 5 Α. 6 was sworn in under oath was during the Auburn 7 Calloway trial. 8 Okay. Second time? Q. 9 Α. Was with the seniority lawsuit. 10 Third time was your divorce? Ο. Third was my divorce. 11 Α. 12 When was your divorce? Q. 13 I think that was finalized in 2010. Α. 14 Q. Did you sit for a deposition? I'm sorry? 15 Α. 16 Q. Did you sit for a deposition? 17 Yes. Α. Or did you testify in court? 18 Q. 19 Deposition. Α. Did you also testify in court? 20 Q. 21 For that? Α. 22 Q. Yes. 23 Α. No. You mentioned your seniority lawsuit, can 24 Q. 25 you explain?

1 Back when FedEx bought Flying Tigers, we Α. 2 had a Flight Crewmembers' Handbook that stipulated 3 that any airline pilots acquired by FedEx would be placed on the bottom of the seniority list, and 4 FedEx chose not to do that. 5 6 Were you a plaintiff in that lawsuit? Q. 7 Yes, I was. Α. Is it styled as a class action? 8 Ο. 9 Α. Yes, it was. Were you deposed in that case? 10 Q. 11 Α. Yes, I was. Did that case go to trial? 12 Q. Yes, it did. 13 Α. Did you testify at trial? 14 Q. No, I didn't. 15 Α. 16 And when was -- give me the time frame of Ο. this lawsuit. 17 18 Whoo. I would only be guessing, but it Α. 19 started in the nineties and it lasted approximately 10 or 12 years. 20 21 Q. Approximately when was your deposition 22 taken? 23 Α. That's a good question. I'm going to say -- I'm guessing, maybe 1996, somewhere in that 24 25 time frame.

1	Q. Were you represented by counsel?
2	A. Yes.
3	Q. Who was your attorney?
4	A. Scott Willhite.
5	Q. What firm?
6	A. It was The Hardison Law Firm.
7	Q. You mentioned the Calloway trial, correct?
8	A. Yes.
9	Q. You were subpoenaed to testify for that?
10	A. Yes.
11	Q. Do you recall approximately when that was?
12	A. I think that was in '95.
13	Q. Well, if you can recall, what was the
14	substance of your testimony in that case?
15	A. They asked me what Auburn Calloway
16	discussed with me on the telephone approximately I
17	think one to two months prior to the incident, and
18	that's all I testified to.
19	Q. Do you recall what you spoke to him on the
20	telephone, do you recall that conversation?
21	A. Generally I can tell you that he called me
22	and heard that I was having marital problems with
23	my wife, and he wanted to relay his experience
24	with divorce to me on the telephone.
25	Q. Anything else about that conversation that

1 you can recall? 2 Α. No, sir. 3 You mentioned that you were a plaintiff in Q. the seniority lawsuit, correct? 4 Α. I was. 5 6 Q. Have you been a party to a lawsuit -- and 7 I suppose the divorce would count as some sort of a lawsuit, correct? 8 9 Α. I quess. Besides those two things, have you been a 10 Q. 11 party to a lawsuit before this case? 12 Well, not that I recall. I have been a Α. 13 shareholder in various companies that will send me 14 notices that they are litigating something, but I have never been, you know, a signed plaintiff. 15 16 Q. Okay. What is your full name? Mark Steven Estabrook. 17 Α. 18 Have you gone by any other names? Q. 19 No, sir. Α. What is your --20 Q. 21 Well, I was adopted by my stepfather Α. 22 when -- so... 23 Q. I'm not interested in going back that far. 24 Α. Okay. 25 What is your date of birth? Q.

```
May 9th, 1956.
1
      Α.
 2
      Q.
             Well, let me back up. You were adopted as
      a child?
 3
              Yes.
 4
      Α.
 5
              Since that time, you have gone by your
      Q.
 6
      current name?
 7
      Α.
              Correct.
8
              Where do you presently live?
      Q.
9
      Α.
              I live in Austin, Texas.
10
              Do you own a property there?
      Ο.
              Yes, I do.
11
      Α.
12
              Do you own any other properties?
      Q.
13
              You mean real estate?
      Α.
14
      Q.
              Yes.
              No, sir.
15
      Α.
            Do you have a residence in Memphis, for
16
      Q.
17
      example?
18
      Α.
              No, sir.
19
              What is your marital status?
      Q.
              I'm married.
20
      Α.
21
              When did you get married?
      Q.
22
      Α.
              February 27th of this year.
23
      Q.
              And then prior to that, you were married
      up until your divorce in 2010?
24
25
      Α.
              Correct.
```

1 Have you been married any other time? Q. 2 Α. I was married previously. This is my 3 third marriage. When was your first divorce? 4 Q. Oh, gosh, 1984. 5 Α. What is your wife's name? 6 Q. 7 My current wife? Α. Yes. 8 Q. 9 Α. Maryna Estabrook. 10 COURT REPORTER: Spell that, please. THE WITNESS: M-A-R-Y-N-A. 11 12 BY MR. RIEDERER: 13 Do you have any children? Q. 14 I do. Α. Are any of your children dependent on you? 15 Q. No, sir. Well, I now have two 16 Α. stepchildren through this. So I have signed them 17 up for FedEx health insurance. 18 19 What are their ages? Q. Eighteen and twelve. 20 Α. 21 Do both of them live at your home? Q. 22 Α. No. They live in Canada. Do you provide financial assistance to 23 Q. either of those children? 24 25 Indirectly. Α.

Q. Through your wife? 1 2 Α. Yes. Q. Do you have like a monthly plan, or is it 3 just on an as-needed basis? 4 5 What do you mean? Can you be more Α. 6 specific? 7 Q. Do you provide a recurrent child support or anything like that? 8 9 Α. No. There's not child support. I share 10 money with my wife. 11 Q. So when the children need money, then it 12 is provided to them? 13 Correct. Α. 14 You currently work at FedEx? Q. Yes, sir. 15 Α. 16 Do you have any other jobs? Q. No, sir. Sometimes I do photography. 17 Α. You're not employed anywhere else? 18 Q. 19 No, sir. Α. Do you have a personal business or 20 Q. 21 anything like that? No, sir. 22 Α. 23 Q. How many days a week -- and you're a pilot for FedEx, correct? 24 25 Α. Yes.

1 Q. How many days a week would you say that 2 you fly? 3 It depends on the week. I have a strange Α. schedule that sometimes I fly for a week and then 4 I'm off for a week. Sometimes I fly three or four 5 days and then I'm off for two days and then I come 6 7 back and fly. There's no rhyme or reason to it. What do you do when you're not flying? 8 Q. 9 Α. Try to rest, spend time with my wife. 10 Do you have any hobbies or activities? Q. 11 Α. Photography. 12 Other than photography? Q. 13 No. That's my primary hobby. Α. 14 Do you have any social media accounts, Q. such as Facebook? 15 16 Α. No. I don't have Facebook. Twitter? 17 Ο. No. I don't have Twitter. 18 Α. 19 Instagram? Q. 20 Α. No. I don't have Instagram. 21 YouTube account? Q. Yeah. I do think I have a YouTube 22 Α. 23 account. Is it under your name? 24 Q. 25 I think so. Α.

1 Q. Do you have any other social media 2 accounts? 3 Α. Not that I can think of. On your YouTube account do you ever post Ο. 4 anything work related? 5 6 Α. I may have. I may have, but I can't 7 recall right now. You can't think of anything specifically? 8 Ο. 9 No. I mean, I'm a pilot. I may have Α. some -- I may have some flying videos or 10 11 something. I don't exactly recall. 12 Q. When is the last time you uploaded a video to your YouTube account? 13 14 Sometime in the last year. Α. Do you have any -- do you have any videos 15 Q. 16 on your YouTube account that relate to the facts of this case? 17 18 No, sir. Α. 19 Do you participate in any blogs? Q. Yes, I did have a -- I have a -- I have a 20 Α. 21 website -- I guess you could consider it a blog. 22 I don't know what the definition of a blog is. 23 Q. Well, describe your website. But on that blog I have posted articles 24 Α. about the FedEx pilot group. 25

```
1
      Q.
              What is the blog?
2
      Α.
              They're PDF's and some video and audio
3
      files. The name is Jetpilots.com.
              How long have you operated that website or
 4
      Q.
      blog?
5
 6
      Α.
              Probably in the last couple of years.
7
              Other than Jetpilots.com, do you operate
      Q.
      any kind of blog or website?
8
9
      Α.
               No.
10
               Do you ever post comments on the Airline
      Ο.
      Pilot Forum?
11
12
               No.
      Α.
13
              Are you familiar with an individual
      Q.
14
      posting as Mayday Mark on that forum?
               I know the name. I don't know who it is.
15
      Α.
16
      Ο.
              You don't know who it is?
17
              Don't have a clue.
      Α.
18
              Have you ever tried to figure out who he
      Q.
19
      is?
              By asking FedEx we have.
20
      Α.
21
              What, through this lawsuit?
      Q.
22
      Α.
               Yes.
23
      Q.
               Have you taken any independent steps to
      determine who that person is?
24
25
      Α.
               No.
```

```
1
              Do you have a criminal record?
      Q.
 2
      Α.
               No.
 3
               Have you ever been -- have you ever filed
      Q.
      for relief in bankruptcy?
 4
      Α.
               No.
 5
 6
      Ο.
               I want to do this as quickly as possible,
 7
      but I want to go through your job history very
 8
      briefly before you joined FedEx.
9
      Α.
               Okay.
10
               Where did you work directly prior to
      Ο.
11
      FedEx?
12
      Α.
               US Air technically.
13
               What was your job there?
      Q.
14
               I was a first officer on a 737.
      Α.
               How long did you work for US Air?
15
      Ο.
16
      Α.
               About three months.
17
               Did you leave US Air to go to FedEx?
      Q.
              Yes, I did.
18
      Α.
19
               Prior to US Air?
      Q.
               The U.S. Air Force.
20
      Α.
21
               How long were you in the U.S. Air Force?
      Q.
22
      Α.
               Seven and a half years.
23
      Q.
               What was your role in the U.S. Air Force?
               I finished as an AWACS aircraft commander.
24
      Α.
25
               And I have heard testimony about that, but
      Q.
```

just for the record can you explain what that is? 1 2 Α. Airborne Warning and Control System. What were your job duties as a commander? 3 Q. Much of it is classified, but I can tell Α. 4 5 you --6 I'm thinking you were a pilot? Ο. 7 I was a pilot. Α. Did you fly the plane? 8 Ο. Aircraft commander, and I -- as I told 9 Α. the -- Mr. Ondra in the August 9th meeting, I 10 11 chased Russians across the North Atlantic. 12 And what do you mean by that? Q. Well, the Soviet Union would routinely fly 13 Α. Russian Bears around the top of Norway and in 14 15 between Iceland and Greenland and practice bombing runs on Washington, DC. Then they would turn 16 17 south and go to Cuba, and they would rotate out 18 with the other Soviet air crews that were in Cuba. 19 Our job as an AWACS was to find them and intercept 20 our F-15's to escort them their entire way. So 21 they always knew that we were there, and we always 22 knew they were there. 23 Q. So you were patrolling -- and I don't want to put words in your mouth -- patrolling between 24 25 Russia and the United States and then south?

1 In that region that is generally correct. Α. 2 Q. Okay. I also served in the Persian Gulf. 3 Α. What dates? 4 Ο. From 1984 to 1988. 5 Α. 6 When did you join the Air Force? Ο. Α. 7 1981. Did you join as a pilot? 8 Ο. 9 Not technically. I mean, your -- first Α. you have to get your commission, and then you go 10 to pilot school, pilot training. 11 12 Did you perform any other duties for the Q. 13 Air Force other than pilot-related duties? 14 No, sir. Α. Why did you leave the Air Force? 15 Ο. 16 Α. To pursue an airline career. Were you honorably discharged? 17 Q. 18 Yes, sir. Α. 19 What rank did you hold at that time? Q. 20 Α. Captain. 21 Do you receive any sort of government Q. 22 pension for your service in the military? 23 Α. No, sir. 24 Q. What drew your interest to apply to work 25 at FedEx?

1 Α. First and foremost I would probably say 2 Fred Smith. 3 Any other reason? Q. It was a growing airline. They were 4 Α. hiring pilots. 5 6 Q. What about Fred Smith that drew your 7 interest? I liked his attitude and his business 8 Α. 9 acumen, and he was different from a lot of other 10 airline CEO's that at that time were carving up 11 airlines and selling assets, and Fred instead was 12 building an organization. So that attracted me to 13 FedEx. 14 Do you still hold that view? Q. 15 Α. Yes. 16 And I assume you submitted an application Ο. for employment? 17 18 Α. Yes, sir. 19 Did you submit a résumé as well? Q. I don't recall, but probably. 20 Α. 21 I'm going to hand you what we will mark as Q. 22 Exhibit 1, and I believe it appears to be your résumé and application. 23 24 Α. Okay. 25 Take a look at it and let me know if that Ο.

1 is correct. 2 Α. Sure. 3 Q. I'm passing two copies. One for you and one for your attorney. 4 5 (Whereupon, the above-mentioned document was marked as Exhibit No. 1.) 6 7 (Witness reviews document.) Α. I haven't read every word, but it looks 8 9 like my résumé. 10 Is that your writing on the application? Q. I think it is. It looks very familiar to 11 Α. 12 my printing. 13 Is that your signature on the last page? Q. 14 I think so. Α. 15 Q. Okay. 16 A. It doesn't look like that now, but it did 17 then. 18 So is it fair to say that you applied for Ο. 19 work in April of 1988 at FedEx? That sounds about right. Is this when 20 Α. that was dated? 21 22 Q. If you check the last page, I think 23 there's a date. Α. Okay. Sounds timely. Yes. 24 25 Q. I want to hand you an exhibit dated May 6,

1 1988, from Frank Fato to you, and ask if you --2 mark this as Exhibit 2 and then ask if you recognize this letter? 3 Sir, do you want me to hang on to these or Α. 4 hand these back to her, or how do you want to do 5 6 that? 7 You can keep those in front of you. Q. 8 Α. Okay. 9 I don't have any other questions on that Q. exhibit, but you can keep them all together in one 10 11 stack. 12 (Whereupon, the above-mentioned document was marked as Exhibit No. 2.) 13 14 (Witness reviews document.) Α. Okay. I have read it. 15 16 Do you recall receiving this letter? Ο. 17 Vaguely. I mean, I remember getting a Α. 18 congratulations letter. Yes. 19 This letter is placing you in the hiring Q. 20 pool for FedEx crewmember applicants; is that 21 right? Yes, sir. 22 Α. 23 Q. And then explain to me what happened between this letter and the date you were 24 officially hired? 25

A. Specifically what would you like for me to
 address?

Q. Well, this letter reflects that you were assigned a training date. Can you explain what that means or what occurred?

Α. Well, following this letter, I had a phone 6 7 conversation with I believe Sonny Thompson, who was a chief pilot at that time, or he held some 8 9 management position. He was involved in hiring pilots, and he told me to put in my terminal 10 11 leave. Now, in the Air Force you can accumulate your leave if you don't use it, and I had 12 approximately 60 days of terminal leave saved up. 13 And he wanted to get me into a class as soon as 14 possible, and he told me to put my terminal leave 15 16 in because he had a training date for me, and I 17 believe it was in -- very close to this time 18 frame.

19 Q. Okay.

A. I can't tell you exactly what that class date was. So I put in my terminal leave, and then when I got to Memphis to start that training date, they were surprised that I was in Memphis. And I said, why are you surprised? And they said, well, nobody called you? And I said, no, nobody called

1 me. They had assigned my training date to some other candidate. 2 3 Did you --Q. Then I went back into the hiring pool and Α. 4 waited until January of '89 before I started 5 6 training. 7 Did you have any -- did you have any Ο. training during -- between May of 1988 and January 8 9 of 1989? 10 I did at US Air. Α. 11 Ο. But not with respect to FedEx? 12 Not at FedEx. After I went back into the Α. hiring pool, I -- it was months before I heard 13 14 anything again from FedEx. So I thought that I better get a job. 15 16 Ο. I'm going to hand you a letter that appears to be dated December 25, 1988 -- let me --17 18 well, let me finish that sentence -- from William 19 Finnegan to you and ask if you -- mark this as Exhibit 4? 20 21 COURT REPORTER: 3. 22 (Whereupon, the above-mentioned 23 document was marked as Exhibit No. 3.) (Witness reviews document.) 24 Α. 25 Okay.

So is this your offer letter to -- as a --1 Q. 2 for the position of crewmember at FedEx? I believe it is. This was their -- this 3 Α. was their second attempt I think to hire me or --4 that's the way I interpret this is that they 5 were -- they were making an official extension of 6 7 employment versus this letter, which was we are putting you in the pool. 8 9 Q. So Exhibit 2 they're putting you in the pool, and Exhibit 3 they're making an offer 10 letter? 11 12 Α. Correct. That's the way I read it, and that's the way I read it at the time. 13 14 Do you recall what your start date of Ο. employment was for FedEx? 15 16 January 9th, 1989. Α. Okay. And have you worked consistently 17 Q. 18 with FedEx from that time until today? 19 Have I been employed? Α. 20 Q. Yes. 21 Yes. I have been employed with FedEx for Α. 22 almost 27 years approximately. 23 Q. Okay. What is your current position at FedEx? 24 25 A300 captain. Α.

1 Q. Prior to that position, what position did you hold? 2 3 I was a 727 captain. Α. Q. When did you transition from the 727 to 4 the A300? 5 I believe that was 1999. 6 Α. 7 Q. Prior to the 727 captain, what position did you hold? 8 9 A. I was a first officer on the DC-10 I 10 believe. 11 Q. When did you transition from the DC-10 to 12 the 727? 13 Honestly, I don't remember. Α. 14 Q. Can you approximate it? In the mid-nineties sometime. 15 Α. 16 Q. Prior to working on the DC-10 as a first officer, what position did you hold? 17 A. I was a second officer on the DC-10 I 18 19 believe. 20 Q. When did you move to first officer? 21 I don't recall. In the 1990's. Α. 22 Do you recall approximately how long you Q. 23 served as a second officer for a DC-10? A. I went back and forth between the DC-10 24 second officer position and the 727 second officer 25

1 position because of the merger with Flying Tigers. 2 My seniority was at issue, and I had to go back and forth to have a quality of life. So I don't 3 recall, but I was back and forth between the 727 4 second officer position and the DC-10 second 5 6 officer position. So for that duration of time, I 7 would say approximately five or six years. You said you needed to swap or switch back 8 Ο. 9 and forth between the DC-10 and the 727 for quality of life issues? 10 11 Α. Yes. 12 Q. Can you explain that? Well, we bid by seniority, and I had 13 Α. approximately a thousand Flying Tiger pilots 14 placed in front of me which demoted me on the 15 16 seniority list. And since we bid by seniority, I 17 was getting trips that were impractical for a 18 family life. 19 Meaning what? What made those trips Ο. 20 impractical? The destination, the time of flight? 21 Time zone transitions, night flying, back Α. 22 to day flying, back to night flying. You know, 23 circadian rhythm issues. It's a basic quality of life issue. 24 Prior to working as a second officer on 25 Ο.

1 the DC-10 and 727's, what position did you hold? That's where you start at the Company. 2 Α. Now, I want to make this an open-ended 3 Q. question because I'm not entirely sure how to do 4 this specifically. But can you describe to me how 5 your flight assignments work? I know you said you 6 7 bid on seniority. Can you explain that process? Well, every month the next month's flight 8 Α. 9 schedule is published, and you have a certain number of days to review that -- those schedules. 10 11 Then you put them in chronological order in the manner in which you want to fly. I mean, in the 12 13 preference that you want to fly, the trips 14 themselves. And when you're picking the trips, what --15 Q. and for your perspective what do you look for as 16 17 an ideal trip? 18 Well, it depends on what your criteria for Α. judging a trip is. For me it could vary from 19 20 looking at the highest paying line, right, to 21 somewhere less than the highest paying line but 22 more days off. You may have family commitments 23 one month where you want to have a certain week 24 off so then you're going to bid based on that week off. So you look at all the trips that have that 25

1 week off. There's probably two or three dozen 2 variables for how you bid. 3 And for you --Q. But you juqqle --Α. 4 5 And for you that's true as you approach Q. 6 each month to bid, it could be a variety of 7 different variables on what you want? Yes, sir. 8 Α. 9 And so you said flight schedules are Q. published a month in advance? 10 Well --11 Α. 12 Q. Or you make your bids a month in advance? Well, they're published prior to the bid 13 Α. month. I can't give you the exact number of days 14 15 how soon they come out in the prior bid month, but 16 they are published in the month prior. 17 And when you submit your bid, you're Q. 18 submitting a bid for a month's work of -- worth of 19 flights? 20 Α. Yes. You're -- generally speaking. That even gets more complicated. 21 22 Can you explain? Q. 23 In lay person's terms a bid month might be Α. 24 four weeks or it might be six weeks. It depends on the Company's needs, and that's a variable in 25

1 the new contract too. They have certain latitude in how they construct their bid months. 2 So it can vary from four weeks to six weeks. 3 How are flights -- you said a second ago 4 Ο. that different flights may pay differently? 5 That's correct. Α. 6 7 How does FedEx establish the rate of pay Ο. for flights? 8 9 Through collective bargaining. Α. So is that predetermined in the contract? 10 Ο. 11 Yes, sir. How they pay pilots is Α. 12 determined by the contract. Currently do you have any preferences on 13 Q. the flights you work, and there's certain flight 14 plans you like? 15 16 Well, I prefer single-leg trips. Α. The 17 quality of the lines for pilots recently has been 18 going down in my opinion. There's more multiple-leg flights, and when you're flying on 19 20 the back side of the clock, a senior pilot like myself will choose to fly less legs per night. 21 22 You know, some guys are flying two or three legs a 23 night, and I may have done that when I was a young man, but I certainly don't want to do it now. 24 So I look for trips that are what we refer to as a 25

1 pure one-leg trip.

And I'm not a pilot so can you break that 2 Q. 3 down? A one-leg trip would be from one destination to the other? 4 Correct. From Memphis, which is where I 5 Α. am based, to another city, go to the hotel. 6 7 And that would be one leg and one day or Ο. one night? 8 9 Α. That would be one -- like, let's say, one -- we call it an a.m. launch. Okay. So later 10 11 on in the day after you got rest at the hotel, you 12 would fly the leq back to Memphis, and that would 13 be your night trip. 14 Okay. Q. Then you would turn in the hub while 15 Α. they're sorting boxes, you would pick up another 16 trip the next morning, maybe to the same city, 17 18 maybe not. 19 Do you -- can you explain a multi-leg? Q. Ι forget how you phrased it. Some pilots have --20 21 take flights that have more than one leg, can you explain that process? 22 23 Α. They may fly to Oakland and load and unload, you know, the cargo. Then they fly 24 another flight to San Diego, load and unload, and 25

1 then they may end up in Salt Lake City. I mean, 2 there's trips out there where you're flying two or three trips -- I mean, two or three flights. 3 I think I understand. Do you fly Ο. 4 internationally? 5 I will next month. Α. 6 7 Would you say that you typically stick to Ο. your trips awarded in your bid award? 8 9 Α. Yes and no. I try to, but we have a system, a makeup system where you can fly makeup 10 11 to -- these are trips that maybe you have dropped in years past, and so you get to keep those hours 12 in your bank. And I will occasionally once or 13 twice a month fly a makeup trip. I mean, I can't 14 tell you statistically how often I fly a makeup 15 16 trip. 17 And I'm not sure I understand what a Q. 18 makeup trip is or what that means. 19 Well, if you drop a trip in the Α. 20 computer -- if crew scheduling approves your drop, 21 that goes into your bank. They're not going to 22 pay you for it, but you can make up that trip in 23 the future, not necessarily from that same trip 24 assignment, but you can go in the computer and find a trip that is in open time and you can put 25

1 in for it. You can ask crew scheduling can I have 2 that trip and fly it as makeup? And then that's put in your next month's paycheck. 3 So if you have a trip to Oakland and you 4 Ο. 5 don't fly that trip for whatever reason, you have that -- you have an opportunity to then make up 6 7 that time? Yes. 8 Α. 9 I know you said there are a lot of factors Q. that go into your bid strategy, but do you 10 11 typically fly the same flights each month? If I had more seniority, I could, but I 12 Α. don't have that kind of seniority. 13 So you have to take what you can get based 14 Ο. 15 on your seniority? Yeah. You put in a preference. In my 16 Α. 17 case I probably put in 25 to 35 preferences in 18 chronological order, and then the computer sorts out by seniority what you get. So I really don't 19 have that much say in it. If I was in the top 20 21 10 percent of the seniority list, then, yes, I 22 would, but I'm not there yet. I'm not sure --23 Q. Where would you rate yourself in seniority 24 within the A300 planes? I think I'm approximately 36 percent. 25 Α.

1 And are your -- do you typically have the Ο. same list of preferences each month? 2 Α. No. 3 Do you try to manipulate your schedule 4 Ο. frequently to -- for any reason? 5 Α. Well, it depends on what you mean by 6 7 manipulate. I mean, do we adjust our schedule? Do we have that flexibility? Yes, we do. 8 But 9 only if there is appropriate manning. I mean, for example, if crew scheduling is short of pilots, 10 11 there's not much flexibility in your schedule. 12 They're not going to let you drop a trip or trade 13 one trip for a more advantageous trip. It just 14 depends on manning. So I know a lot of pilots do that. They play with their schedule a lot, but I 15 tend to just pretty much fly what I get. 16 17 Okay. And you said your pay is based on Q. 18 the flight you take, correct? 19 The total credit hours that you get per Α. 20 month is based on the line that you receive 21 through bidding. So one pilot might have a line 22 with 100 hours. Another pilot might have a line 23 with 80 hours. It's somewhere in between is a differing credit for each line to each --24 different cities, different flights. 25

1 Q. And then are you paid an hourly rate based 2 on those credits? Α. Correct. 3 What is your current hourly rate? 4 Q. I think it's approaching \$280, 285, 5 Α. something like that. 6 7 Q. And how many hours do you typically work in a month? 8 9 Α. It changes every month. That's based on the Company's needs. 10 11 Q. What is your target in terms of how many hours you work in a month? 12 13 Well, I don't have a target. Again it's Α. all based on the computer. The computer tells us 14 what we are going to get. It changes -- like it 15 could be a four-week bid month. It could be a 16 five-week bid month. It could be a six-week bid 17 18 month. Some of those bid months are larger than 19 the other ones so... 20 Q. Well, can you give me an idea then of what a typical month might look like just so I can 21 establish a frame of reference? 22 23 Α. There is no typical month. Well, how many hours did you work last bid 24 Q. 25 month?

1 A. Well, I can tell you this bid month is --2 I just looked at it the other day, it will be 99 hours. 3 And what is that -- what is the bid month, Ο. 4 how many weeks does that entail? 5 6 Α. This one is a large one. I think it goes 7 five weeks or maybe even six. I would have to go back and look, but I think it's a big one. Yeah. 8 9 Do you know what you did in the -- how Q. many hours you worked in the prior bid month? 10 No, I don't. 11 Α. 12 Would you say that you're a good pilot? Q. 13 I like to think so. Α. 14 Do you get evaluated by your supervisor? Q. We have a flight training department that 15 Α. evaluates us, yes. 16 Q. Do you receive good performance 17 18 evaluations? 19 I did until very recently. Α. 20 Q. Can you describe a poor performance evaluation you got recently? 21 22 Α. Well, they assigned me an additional 23 training cycle for a simulator approximately I want to say 12 to 15 months ago. 24 25 Q. You said they assigned you an additional

1 training cycle? 2 Α. Yeah. I had to take another sim ride, 3 yes. Who assigned that? 4 Ο. I don't know. 5 Α. 6 Can you explain -- you said you had to Q. 7 take a sim ride. Explain for me what that means. Well, we go to sim rides every six months. 8 Α. 9 Now, they're in the process of changing that to every nine months, but every six months we do 10 11 simulator training. 12 Q. And what happens in the simulator training? 13 14 You do emergency procedures. You fly Α. certain types of approaches in the sim. It's 15 16 based on training and evaluation. 17 Is someone in that simulator with you Q. 18 observing your performance? 19 Yes, sir. Α. 20 Q. In this last training cycle, do you recall 21 who was supervising? 22 Α. No. But in this last training cycle I did 23 fine. So I mean... Q. In the training cycle that you suggested 24 that you received a poor evaluation --25

1 That was about 12 to 15 months ago, Α. 2 something like that. 3 And who was your supervisor? Q. Well, I don't remember the evaluator's Α. 4 name, but he's not a supervisor. He's a training 5 pilot. Our -- my supervisor is our Chief Pilot. 6 7 So that the person who is evaluating your Ο. performance, you don't recall his name or her 8 9 name? 10 No, I do not. I'm sorry. Α. 11 Did they explain to you why you had that 0. additional training cycle? 12 13 Yes. It was based on an LDA approach into Α. 14 San Francisco. Can you explain what that means? 15 Q. 16 It's a non-precision localizer approach. Α. 17 It's at an angle to the airport in San Francisco, 18 and I hadn't flown one in 15 or 20 years so it 19 caught me off guard, and my performance, it was safe, and I did the approach okay, but he didn't 20 like it. He wanted me to do better. 21 22 When you say "he," who are you referring Q. 23 to? The training evaluator. 24 Α. 25 Other than that incident, has your Ο.

1 performance otherwise been good? 2 Α. Yes, sir. 3 And have your evaluations in the simulator Q. otherwise been good? 4 Yes, sir. 5 Α. 6 Q. Have you ever failed a -- any kind of 7 simulator training? Well, that was the incident I'm talking to 8 Α. 9 you about. When they ask you to fly another sim, 10 they're basically doing it to clean up the 11 inequity or the -- the problem. 12 Q. So that LDA approach was in the simulator? 13 Yes, sir. Α. 14 And the evaluator didn't like how you --Q. Performed. 15 Α. 16 Your performance at that time didn't meet Ο. his expectations? 17 18 Α. Yes, sir. 19 So he added another round of training? Ο. 20 Α. Yes, sir. 21 Do you believe that you are respected by Ο. 22 your colleagues? 23 Α. I can't speak for them. I mean, in your opinion would you say that 24 Q. you're respected as a pilot at FedEx? 25

1 I would imagine that some do and some Α. 2 don't. I couldn't tell you. 3 Have you received any awards from FedEx? Q. No, sir. Α. 4 Have you had any failures while flying a 5 Q. 6 FedEx plane? 7 You mean emergencies? Α. Any type of performance failures. 8 Ο. Oh, no, sir. 9 Α. Have you ever been disciplined? 10 Q. 11 Can I speak with counsel? Α. I don't think that's appropriate. I 12 Q. 13 mean --14 MR. SEHAM: If you want to ask him to clarify the question. 15 16 Yeah. Can you be more specific? Α. 17 Have you ever been disciplined -- well, Q. 18 I'm not sure how I can clarify whether you have been disciplined or not. Do you understand what 19 it means to be disciplined? 20 21 That's the problem with answering your Α. 22 question. 23 Have you received any written discipline? Q. 24 Α. I was called into the office by Rob 25 Fisher.

Did he issue you a disciplinary letter? 1 Q. He issued me a letter to come into the 2 Α. office and talk about the Laredo issue. 3 Following that meeting, did he issue you a 4 Q. disciplinary letter for any conduct? 5 You mean like a final resolution of that 6 Α. 7 meeting? 8 Well, any kind of -- well, sure. Ο. 9 Α. What is your question? 10 Did you receive a final resolution memo or Ο. 11 letter? 12 I don't recall. Α. 13 Are you familiar with the Collective Q. 14 Bargaining Agreement at FedEx? Vaguely. 15 Α. 16 Ο. Are you familiar with Section 19? No, sir. 17 Α. 18 Have you ever received a letter of Q. 19 warning? A. And can you be specific? Like are we 20 21 talking about from Rob Fisher? 22 I'm referring to any time in your Q. 23 employment have you received a letter of warning from FedEx? 24 25 A. I don't recall one. No, sir.

1 Have you received a letter of suspension? Q. 2 Α. No, sir. Have you received a letter of termination? 3 Ο. No, sir. 4 Α. Now, you mentioned some simulator 5 Q. training. I want to talk more generally about 6 7 what type of training you receive on an annual basis. Can you describe to me, other than 8 9 simulator training, do you receive any other kind of training as a pilot on a recurrent basis? 10 11 Α. We do electronic computer training that 12 the Company assigns to us on a three- or 13 four-month basis. We have to complete that electronic training, online training. 14 What type of training does that consist 15 Q. of? 16 You log in and you listen to modules --17 Α. 18 what I refer to as modules, learning lessons. 19 There's a narration. There's pictures. There's 20 systems training. There's ethics. There's, you 21 know, corporate training. It's a myriad of 22 different things that they want you to see. 23 Q. And remind me again how often do you have to take training through simulator? 24 25 Every six months, but that's -- we are Α.

1 right in the middle of transitioning to a 2 nine-month training cycle. It's starting I believe in April. Is that right? I think so. 3 You probably know it better than I do. 4 I'm not sure I can say that I do, but my 5 Q. co-counsel probably does. I don't. 6 7 MR. TADLOCK: I'm not making any representations about what programs will be 8 9 implemented. 10 Do you have to take a certain simulator Q. 11 training in order to fly at FedEx? 12 Yes, sir. Α. 13 Is the training regulated by FedEx? Q. 14 It's conducted by FedEx. Α. Is there some other entity that dictates 15 Q. 16 what type of training you have to take? Yes, sir. 17 Α. 18 What other entity does that? Q. 19 The FAA. Α. 20 Q. Any other entities --21 Not that I'm aware of. Α. Let me finish the sentence just for the 22 Q. 23 record. Any other entities that weigh in on what training you have to take? 24 25 Α. Not that I'm aware of.

1 Q. Is there someone at FedEx that monitors 2 pilot training requirements? 3 A. I hope so. You don't know whether that is true or 4 Ο. not? 5 I don't know. 6 Α. 7 Is it your belief that there's someone at Ο. FedEx who ensures that all pilots comply with 8 9 their training requirements? 10 Rephrase the question. Α. 11 Q. Is it your understanding that there's 12 someone at FedEx that ensures that pilots meet 13 their training requirements? 14 Α. Yes. You don't know who that is? 15 Q. No. I don't know who the head of flight 16 Α. 17 training is. 18 Is there a department called "flight Q. 19 training"? Yes, sir. 20 Α. 21 Q. Does flight training maintain training 22 records? 23 A. You would have to ask them. 24 Q. Have you ever reviewed your training 25 records?

No, sir. 1 Α. 2 Q. Are you required to obtain a medical certification to fly? 3 Yes, sir. Α. 4 Can you explain that process? 5 Ο. 6 Α. Well, you go to an aeromedical examiner 7 who has been certified by the FAA to be an aviation physician, and he evaluates your health. 8 9 In my case twice a year, every six months. Once a year you get a -- I guess they refer to it as EKG; 10 11 is that right? Or is it -- I don't know exactly 12 what you call it, but you get a heart evaluation. 13 The other times it's based on checking your eyes, 14 you know, your hearing, reflexes. He does a physical exam. 15 16 Well, I don't want to belabor this point, Ο. but is it a comprehensive physical exam? 17 18 Yes, sir. Α. 19 Do they check for things other than Q. 20 physical issues? Such as your mental status? 21 Yes, sir. They do engage in conversation Α. with you to test your cognitive ability. 22 23 Q. Does FAA dictate this certification 24 program? 25 I know they administrate it through Α.

1 Federal Aviation Regulations. I know that AME's, 2 aeromedical examiners, have to go through training to become certified as an AME. 3 Does FedEx maintain records of these Ο. 4 bi-annual certifications? 5 Α. To a limited extent. They ask you in the 6 computer system when you received your last 7 medical, and you give them the date and the name 8 9 of the doctor I believe. If you were -- if a pilot were -- was to 10 Ο. 11 fail one of these exams, does the FAA notify the 12 airline? That's a good question. 13 Α. Do you have an obligation to notify the 14 Ο. airline if you fail a medical certification? 15 16 I would certainly think so. The first Α. 17 person I would probably call is my supervisor, my 18 A300 fleet captain, and tell him. 19 What type of issues can result in a Ο. failure of a medical exam? 20 Oh, my gosh, I'm not a physician, but I 21 Α. 22 would assume blood pressure, maybe a diabetic 23 condition, vision issues, obviously a mental 24 condition, but again I'm not a physician. So I couldn't attempt to give you a comprehensive list 25

1 of the reasons you could fail a physical. I'm 2 sure there's many of them. Q. If a pilot had trouble walking, would they 3 fail a medical certification? 4 Possibly. I have seen pilots limp through 5 Α. the crew lounge. 6 7 If a pilot had issues with concentration, Ο. would that result in a failed medical? 8 9 Α. I'm not a doctor, but I would assume that it would raise concerns. 10 11 If a pilot had something like insomnia or Ο. trouble sleeping, would that result in a failed 12 13 medical? I think it possibly could. 14 Α. If a pilot had migraines, is that 15 Q. something that could result in a failed medical? 16 17 I think so. I mean, when you fill out Α. 18 your six-month flight physical questionnaire, they 19 ask you many of the conditions that you are mentioning. They ask you if -- have you ever had. 20 So many of the topics that you are bringing up are 21 22 on the medical application. 23 Q. If a pilot had anxiety issues, would that result in a failed medical? 24 A. I think it possibly could, yes. 25

1 Q. If a pilot had some sort of a severe 2 stress disorder, would that result in a failed medical? 3 Well, I don't know how to diagnose a Α. 4 stress disorder. We fly in stressful conditions 5 at FedEx by the nature of our job. When you show 6 7 up for work at 1:30 in the morning, you're already stressed. Okay. So that's kind of a leading 8 9 question I wouldn't know how to answer medically. Do you believe if a patient showed a 10 Q. 11 heightened level of stress beyond what a normal pilot endures, would that result in a failed 12 13 medical? 14 It possibly could. Α. And you said these examinations are done 15 Q. by an aeromedical examiner? 16 Yes, sir. 17 Α. 18 And that aeromedical examiner is that Ο. 19 someone that is chosen by the FAA? Well --20 Α. 21 Or is it a pool of examiners that is Q. 22 approved by the FAA? 23 Α. You personally select a physician who has an aeromedical examiner license. That license 24 comes from the FAA. 25

1 Q. Do you go to the examiner for each of your 2 checks? 3 Α. Yes, sir. Who is that? 4 Ο. Dr. Mark Nugent of Austin, Texas. 5 Α. 6 And if you pass an exam, do you get some Q. sort of a card or a certificate? 7 Yes, sir. 8 Α. 9 And then you said that you log your -- the Q. 10 dates of your medical exams on a FedEx system, 11 correct? 12 Yes, sir. Α. 13 And FedEx requires you to maintain your Q. medical certification? 14 Yes, sir. 15 Α. 16 Have you ever failed a medical Ο. certification? 17 18 No, sir. Α. 19 When was your last medical certification? Q. Do you mind if I look in my wallet? 20 Α. 21 No. Q. 22 January 27th, 2016. Α. 23 Q. Is it fair to say then that you typically get your medical certification at the beginning 24 and at the mid-point of each year approximately? 25

1 Well, once you get on a cycle -- it could Α. 2 be any month of the year. But once you get on a cycle, in my case it's January and July. So 3 that's been my cycle for several decades. So it 4 could be any month, but in my case it's January 5 and July. 6 7 Are there or could there be intervening Ο. acts that would require you to get rechecked such 8 as if you broke a leg or suffered a concussion? 9 No, sir. You report those incidents the 10 Α. 11 next time you go in on a physical. 12 Q. So if you -- let's say you get checked out in January of a particular year, and in February 13 14 you're in a car accident. You don't necessarily -- a bad car accident let's say, 15 hypothetically, you don't necessarily need to go 16 back in and get rechecked? 17 18 No, sir, not until your next cycle. Α. 19 Can FedEx require an employee to get a Q. medical examination? 20 21 Well, evidently they can. Α. 22 So if FedEx learned you were in a Q. 23 traumatic car accident, they could send you for a medical examination? 24

25 A. I'm not an expert on the Collective

1 Bargaining Agreement, but that sounds like if 2 FedEx had some concerns about your physical 3 condition, that that may be required. But I'm not a lawyer, and I'm not an expert on the CBA. 4 So if FedEx has some sort of a reasonable 5 Q. basis, they could send you for a medical 6 examination? 7 If they had a reasonable basis, that's my 8 Α. 9 understanding. How does such an examination work? Do you 10 Ο. 11 go to your same doctor that you mentioned before, 12 Dr. Nugent? 13 Are we talking about the 15.D procedure? Α. 14 Yes. Q. Okay. Yes. I went to my aeromedical 15 Α. examiner and informed him of the 15.D directive. 16 17 I'm asking just generally how does a 15.D Q. 18 process work for all pilots that go through that 19 process? 20 Α. Well, I can't answer that question. 21 Okay. But you have gone through the Ο. process, correct? 22 23 I have gone through a process. Α. So you work with -- you work with an 24 Q. aeromedical advisor, correct? 25

1 I did. I did. Α. And who is that aeromedical advisor? 2 Q. 3 Well, my first doctor that I consulted was Α. Mark Nugent, Dr. Mark Nugent. 4 Have you heard of Harvey Watt? 5 Ο. Α. Yes, sir. 6 7 What is Harvey Watt? Ο. I believe that they contract with FedEx to 8 Α. 9 handle aeromedical issues. 10 And so in the event of a 15.D medical Ο. 11 examination, a pilot would be referred to Harvey 12 Watt. Is that your understanding? 13 That's what happened to me. Α. 14 How about generally for the 15.D process, Q. do you have an understanding of how it works? 15 16 Not unless I opened it up and read it line Α. by line because it's very particular. 17 18 So you would refer to the Collective Ο. 19 Bargaining Agreement's language on 15.D medical evaluations? 20 21 I would have to any time I got a 15.D Α. 22 letter from FedEx, I would open up the contract 23 and consult my attorney. Are you currently fit to fly? 24 Q. 25 Yes, sir. Α.

1 Have you ever not been fit to fly? Q. 2 Α. Sure. 3 Can you describe the last time you were Q. not fit to fly? 4 I would have to look at the last time I 5 Α. 6 was on sick leave. But I'm sure it had something 7 to do with colds, flu, something along those lines. So I --8 9 When you take sick leave, you're not fit Q. to fly? 10 11 Α. That's correct. 12 Q. Other than instances when you were sick, have you ever not been fit to fly? 13 14 No, sir. Α. Now, going back to your -- the bi-annual 15 Q. 16 medical certification, if you pass those certifications, other than the pilot, is there 17 18 anything that would prohibit you from flying? I'm 19 not sure if I -- did you understand that question? Because I didn't. 20 21 No, I didn't. Other than the pilot, I'm Α. 22 assuming I'm the pilot. 23 Q. Yeah. You said that if you're in a car 24 accident, you don't have to go back and get 25 rechecked, correct?

1 You have to submit your -- you have to Α. 2 submit the incident in question, whether it's a car wreck or whatever, you have to submit those 3 medical records to your AME. He reviews those 4 records. Then he does a physical examination of 5 you and sees whether or not that incident affects 6 7 his ability to issue you a first class medical certificate. 8 9 Is it up to you to disclose to the AME or Q. to FedEx that you have been involved in a car 10 11 accident? 12 Α. Absolutely. 13 And that's an obligation? Q. 14 Absolutely. Α. Any type of intervening event that may 15 Q. affect your ability to fly, it's your obligation 16 to report that to FedEx? 17 18 Yes, sir. And any time you visit a Α. 19 physician, any physician. Okay. Currently are FedEx pilots 20 Q. 21 represented by a union? 22 Α. Yes, sir. 23 Q. Which union? Air Line Pilots Association. 24 Α. 25 Also known as ALPA? Ο.

1 Yes, sir. Α. How long has ALPA been in place at FedEx? 2 Q. Since -- well, this current time, this 3 Α. current service I believe they resumed in 2002. 4 5 They won an election, I think a certification election in 2001. I think that's right. 6 7 Prior to ALPA, was there a union in place Ο. 8 at FedEx? 9 Α. Yes, sir. 10 Q. What union? Fedex Pilots Association. 11 Α. 12 Also known as FPA? Q. 13 Yes, sir. Α. 14 And what were the years they were in place Q. at FedEx? 15 16 Α. I don't recall. Were they in place up to 2001? 17 Q. 18 They had -- there was -- ALPA was on the Α. 19 property, then FPA was on the property, and then ALPA was back on the property. So I couldn't tell 20 21 you what exactly those years were. 22 Q. Are you a member of ALPA? 23 Α. No, sir. Why not? 24 Q. 25 I resigned. Α.

1 Q. For what reason? 2 MR. SEHAM: You know, I'm going to -go off the record. 3 COURT REPORTER: You want off the 4 5 record? MR. SEHAM: Yeah. If you don't mind, 6 7 but I'm --MR. RIEDERER: I'm interested to see 8 9 the direction you're going. I don't mind an 10 off-the-record conversation. MR. SEHAM: I'm concerned about 11 12 Section 2. Third and 2. Fourth of the Railway Labor Act and questions that are interfering with his 13 14 right to belong to a union or not belong to a union. I'm concerned that your line of 15 questioning is violating his statutory rights. 16 17 MR. RIEDERER: Yeah. I don't intend 18 to get there, but if I may defer to my co-counsel 19 who is the labor lawyer in the room. 20 MR. TADLOCK: Can you explain to me in what way asking someone why they don't intend 21 22 to --23 MR. SEHAM: Because it's none of the 24 Company's business what his choice is. 25 MR. TADLOCK: So we're not allowed

1 to --MR. SEHAM: Why he joined or why not? 2 MR. TADLOCK: You have asked our 3 witnesses questions throughout this proceedings 4 about whether he intended to bring a Union 5 representative to various meetings and whether he 6 7 didn't and why that may be --MR. SEHAM: Are we on the record 8 9 because I think we do have to go on the record. 10 MR. TADLOCK: If you have a relevance 11 objection or if you -- that's perfectly fine. 12 No. It's not relevance MR. SEHAM: because I wouldn't raise that objection. 13 My concern is when you're asking him why he's a 14 member of a union or why he's not a member of a 15 union, it's my view that you're in a process now 16 17 and -- of violating his rights under Section 18 2. Third and 2. Fourth of the Railway Labor Act, and that these questions are violations of AIR-21 19 20 because you're engaging in retaliatory behavior his having -- in response to his filing. 21 22 Now, having said that, having said 23 that, if you want to proceed, I'm not going to direct him not to answer. But I want you to be on 24 notice that I consider this a violation of his 25

1 statutory rights.

2 MR. RIEDERER: For the record, 3 frankly I didn't know -- I don't know anything about labor laws. I didn't know that was a 4 violation. It's not my intent to intimidate or 5 harass. I'm just curious, and if you want to stay 6 7 high level of just basically why you didn't want to be involved with ALPA, that's fine. If you 8 9 don't want to answer the question, I'm not really going to pursue it. It's a minor issue. I'm just 10 11 curious in setting up a timeline. 12 MR. SEHAM: If you're willing to give him the option, then I would suggest that he not 13 14 respond because I think that sets a very dangerous 15 precedent of management interfering with an 16 individual's rights under Section 2. Third or 17 2.Fourth which prevent or prohibit as a matter 18 of -- well, any interference with an individual's 19 right to either be a member of a union or not to be a member of a union. 20 21 MR. RIEDERER: Yeah. I'm not looking 22 to get into any kind of a labor dispute with you. 23 I promise. I'm just -- it was a question I had. I'm not a labor lawyer. I was just curious. 24 Ιf you don't want to answer, I'm not going to pursue 25

1 it. Frankly I don't care that much. I will defer to counsel. 2 Α. BY MR. RIEDERER: 3 We will just strike the question then. 4 Q. 5 Does ALPA have grievance procedures in place for pilots? 6 7 Α. Yes. Can you avail yourself of those procedures 8 Ο. 9 as a non-member? 10 Yes. Α. 11 Ο. You were a member of the FPA, correct? 12 Α. Yes, sir. 13 And were you a member of the FPA during Q. their time at FedEx? 14 Yes. 15 Α. 16 And while on the FPA, were you a member of 0. the Security Committee? 17 18 Α. Yes, sir. 19 What did that committee consist of? Q. 20 Α. Well, it consists of advocating for the 21 security concerns of its membership. 22 How did you get on that committee? Were Q. 23 you appointed or were you voted in or did you volunteer? 24 25 A. I was requested to form a security

1 committee at the bequest of the chairman, David 2 Webb. 3 How many members were on that committee? Q. There were two of us. And the MEC I Α. 4 5 believe approved the formation of the Security 6 Committee. I couldn't give you the date. But I 7 can tell you it was immediately after 9/11. Were you the head of this committee? 8 Q. 9 Α. Yes, sir. Did you have a title? 10 Q. 11 Α. Security Committee chairman. 12 Q. And I assume while you were the chairman of that committee, you continued to operate as a 13 pilot, correct? 14 Somewhat. They bought a lot of my trips. 15 Α. 16 So your flight time was reduced while you Ο. served in that capacity? 17 18 Yes, sir. Α. 19 You said you advocated -- your role was to Q. 20 advocate the security concerns of the pilots? 21 Yes, sir. Α. 22 And so did the pilots come to you with Q. 23 concerns? Yes, sir. 24 Α. 25 They come to you with requests for Q.

1 changes?

2 A. Yes. Yes, sir.

Q. Do you recall any of the concerns that were brought to your attention at that -- during that time period?

Α. Well, there was a myriad of those 6 requests. They ranged from the -- the pilot 7 group's concern for terrorism was their primary 8 9 concern. This is immediately after 9/11. So they 10 had concerns about jumpseaters. They had concerns 11 about being able to arm themselves in the cockpit. 12 They had concerns about bombs. It was actually quite a long list of things I had to respond to. 13 14 And I appreciate you did do that somewhat Ο. at a high level. So you had terrorism issues. 15 16 You had issues with jumpseaters. Pilots had 17 requested to arm themselves, bombs. Any other 18 very general -- I don't want to go into the 19 details, but any other general issues that were 20 brought to your attention during that time period? 21 I think there was a lot of confusion about Α. what the Company's security plan was, and 22 23 basically the Company was withholding their security plan from the Union. The pilots were 24 very concerned about pilot-in-command authority 25

1 and what the liability was going to be had they 2 engaged with another FedEx employee who was making 3 an attack on the cockpit, those sorts of issues. Liability issues, authority issues, what is the 4 scope of my captaincy, you know, in terms of law. 5 6 They had a lot of questions. 7 And once those concerns are brought to Ο. you, what did you do with them? 8 9 Well, we would discuss it with the Α. chairman and the negotiating committee chairman 10 and the in-house counsel, and then we would 11 12 form --13 Q. In-house counsel of the Company or of the 14 Union? FPA. And then we would formulate some 15 Α. sort of policy that we could get some sort of 16 17 support from the MEC from. So then we would take it to the MEC and talk about these issues with 18 19 them. When you say "MEC," what are you referring 20 Q. 21 to? 22 Well, it's probably not called the MEC Α. 23 back then. It's an MEC now at ALPA, but back in the FPA we're talking about the officers of the 24 Union basically, their elected block reps. You 25

1 know, for each segment of seniority, there was a designated block representative, and those people 2 would come to the Union and represent their 3 particular block interest. So --4 So -- go ahead. 5 Q. Α. So we would formulate policy. And once we 6 7 got some sort of support from those group of individuals, then we would go about trying to 8 9 either lobby Washington to change policies and regulations, we would participate in feedback to 10 the Federal Aviation Administration. On one 11 12 occasion I briefed the FAA Administrator on the 13 issues including real-time tracking I might add, and we slowly began an interface with Bill 14 Henrikson, the vice president of Security at 15 16 FedEx. 17 I'm sorry, I was writing. Say that last Ο. 18 sentence. I said, we slowly began building a 19 Α. 20 relationship with Bill Henrikson, the vice president of FedEx Security. And so we were 21 22 dealing with lots of different entities. The FAA, 23 the pilot group, our own in-house leaders, Bill 24 Henrikson and Todd Ondra, incidentally, and ultimately Bill Loque, who I don't know if his 25

1 current title at that time was COO, but I think he became COO of FedEx. And that's the highest level 2 3 at FedEx that I dealt with. I mean, Maxwell from your legal department was in on one or two of 4 those meetings. 5 6 You said that you brought real-time Q. 7 tracking concerns to the FAA? Yes, I did. 8 Α. 9 Q. Do you recall when? November of 2001. 10 Α. 11 Ο. What was their response? 12 Α. A trapped deer in the headlights. They didn't know what to do with your 13 Q. 14 information? 15 Α. Correct. 16 Following the November 2001 conversation Ο. with the FAA, did you have any follow-up 17 18 conversations with them about real-time tracking? 19 With who? Α. With the FAA. 20 Q. 21 Yes. Well, there was a process going on Α. 22 at that time right after 9/11 where the FAA was 23 soliciting comments from people in aviation about 24 proposed changes to airline security. And I 25 believe that was a joint effort at that time from

newly formed Homeland Security, TSA, and the FAA, 1 and so it was chaos legislatively and regulatory 2 chaos. So I would write letters on behalf of the 3 FPA to inform those entities what our positions 4 So I had a -- I had a feedback mechanism 5 were. that continued. I know that's a long convoluted 6 7 Technically, yes, we kept dealing with answer. them but only to enter our position statements 8 9 into the record.

10 Q. What was your position with respect to 11 real-time tracking at that time?

12 Α. I believed and -- then, as I do today, that we should stop publishing real-time aircraft 13 tracking because it incentivizes the placement of 14 15 bombs on our airplanes. It encourages Al-Qaeda or ISIS or any terrorist organization to exploit that 16 17 data. It gives them aircraft position, heading, 18 altitude in a real-time basis, airspeed, and they can use that data against us. 19

20 Q. Where is that data published?

21 A. It's published on the Internet.

22 Q. On like Fedex.com?

A. Well, what FedEx does now is they publish
the history of where your package is online if you
put in the airbill number. That's what FedEx does

1 right now. However, FedEx through an agreement 2 with the FAA every time an airplane takes off at 3 FedEx, the electronics, the electronic tracking system in the airplane sends that data to the FAA. 4 The FAA in concert with FedEx distributes that 5 6 data. 7 Ο. To who? To anybody. 8 Α. 9 Q. Anyone who wants it? To the world. 10 Α. 11 Q. Where they distribute --12 You can --Α. 13 -- on their -- hold on. Just for the Q. record I'm not trying to cut you off, but the FAA 14 publishes it where? On their website? 15 16 Α. No. It's a feed. It's an electronic 17 feed, and they give it to third parties. 18 Ο. Such as? 19 So there's dozens of companies out there Α. 20 that you can pull up on the Internet where you can 21 live track any flight in the world as long as you 22 have the flight number and the name of the 23 airline. And this is FedEx, as well as other 24 Q. airlines? 25

1 A. Every airline. 2 Q. And so give me an example of a company that would have that? 3 Flightaware.com. That's one that I'm 4 Α. aware of. 5 6 So if I go to Flightaware.com, I can track Ο. a plane from start to --7 You can track a FedEx airplane anywhere in 8 Α. 9 the world as long as you have its call sign. 10 I can track a Delta plane? Ο. In real-time. 11 Α. 12 Q. And the FAA gives that information to like website -- companies like FlightAware? 13 14 Correct. Α. And again I'm not a pilot, I'm relatively 15 Q. 16 new to the airline industry, how long of a time period has the FAA been providing that information 17 18 to third parties? 19 I can't tell you that. Α. Were they doing it in 2001? 20 Q. 21 Yes, sir. Α. 22 And how long has FedEx been providing Q. 23 information to the FAA on their flights? I can't tell you that. 24 Α. 25 Do they provide that information at the Q.

1 request of the FAA?

2 I would be making an assumption if I Α. answered that, but I would assume it's part of the 3 air traffic control system agreement that every 4 air carrier agrees to when they enter into 5 business in the United States. 6 7 And so -- in 2001 was FedEx providing that Ο. information, live tracking information, to the 8 9 FAA? 10 In 2000 what? Α. In 2001. 11 Ο. 12 In 2001, yes, sir. Α. And you said what FedEx publishes on its 13 Q. own is a history of the movement of the package, 14 correct? Like if I go to Fedex.com, what do I 15 16 see? You know, I'm not an expert on that 17 Α. 18 particular package tracking reporting system. 19 Obviously there's people within FedEx that can 20 explain it to you, how it works, but generally 21 speaking I believe it's a history. I don't -- I 22 don't know. To answer your question, I can only 23 tell you what I believe. Do you know when they started publishing 24 Q. the history of a package on their website? 25

1 No, sir, I don't. Α. 2 Q. Do you know if FedEx at any time has made changes to what they publish on their website? 3 I can only speculate. 4 Α. What would you speculate? 5 Ο. 6 I would speculate they had at one time Α. 7 more reporting, and they have done less reporting 8 now. 9 And when do you speculate they made the Q. change to report less? 10 I don't know. 11 Α. 12 Was it around the 2001, 9/11/2001 time Q. 13 frame? 14 I think, and I'm just speculating, I think Α. it was after that. 15 16 Does FedEx's website show specific plane Ο. information like a flight number? 17 18 Not that I'm aware. Α. 19 You said you work -- at the time back in Q. 20 2001 you started to develop a relationship with 21 Bill Henrikson and Todd Ondra, Mr. Loque, I can't 22 remember his -- Bill Logue, is that his first 23 name? Yes, sir. Yes, sir. 24 Α. 25 And you did work at times with John Q.

1 Maxwell? A. No. I just said he was at one of the 2 3 meetings. But as your role as the head of this 4 Ο. Security Committee, would you work directly with 5 those individuals from time to time? 6 7 Yes, sir. Α. Or would that -- would the work -- would 8 Q. 9 the information you collected from the pilots, would that go through someone higher than you in 10 the Union to work with those individuals? 11 12 A. Well, I was appointed to work with those 13 individuals. 14 And you said at the time Bill Henrikson Ο. was the VP of Security? 15 16 Yes, sir. Α. 17 Well, as a VP of Security at that time, do Q. 18 you recall what his role was? Was he over all 19 Security or do he have an emphasis on a particular 20 area of Security? 21 I couldn't tell you that. He claimed to Α. 22 be the vice president of FedEx Security so I took 23 him at his word. I couldn't tell you what his role was. 24 25 Q. How about Todd Ondra at that time, do you

1 remember what his role was?

You know, I don't know what his title was, 2 Α. but he appeared to be Bill Henrikson's assistant. 3 I mean, he worked closely with Bill Henrikson, and 4 he may have been his protege because I think Todd 5 may have assumed -- when Henrikson retired, I 6 think Todd took his position. 7 Following 9/11, did FedEx have security 8 Q. 9 personnel that focused on aviation security? Not to my satisfaction. 10 Α. 11 I'm not asking if they did a good job. Ο. 12 I'm saying were there personnel that were responsible for that area of security? 13 14 I'm assuming Bill Henrikson was Α. responsible because he was our point of contact. 15 16 Okay. And I know you said Mr. Logue was Ο. at one point the COO. At the time you worked with 17 18 him, do you recall what his job was? 19 We discussed that in the last couple of Α. 20 days, and I thought somebody said that he was 21 ground and air freight services, something like 22 that. I don't know. That's okay. If you don't remember, 23 Q. 24 that's fine. I want to know what you recall. 25 I knew that there was nobody higher than Α.

1 him except Fred. 2 Q. At the time in 2001 when you were working and communicating with him regarding security 3 issues? 4 Correct. 5 Α. 6 Q. During that time period, did you ever 7 raise your concern of real-time tracking? During? 8 Α. 9 During this 2001 time period when you were Q. communicating your concerns to the FAA about 10 real-time tracking, did you relay those concerns 11 12 to FedEx? 13 Yes, sir. Α. 14 Who did you relay those concerns -- to Q. whom? 15 16 A. I think the first person that we wrote was Bruce Cheever, and I think at that time he was the 17 18 vice president of Flight Operations, and that was 19 in the week after 9/11. 20 Q. Did you author that letter or did someone 21 else? I did. 22 Α. 23 Q. And what was his name? Bruce Cheever. 24 Α. 25 Q. Can you spell that?

1 COURT REPORTER: I got it. 2 MR. RIEDERER: You got it? 3 COURT REPORTER: I know it. MR. RIEDERER: I'm helping the court 4 reporter. That's all. 5 6 COURT REPORTER: I got it. 7 I do need to follow up. The questioning Α. came quickly. You asked me if I authored a 8 9 letter. I did author the letter under Dave Webb's 10 signature. BY MR. RIEDERER: 11 12 Okay. Did FedEx respond to that letter? Q. 13 No, sir. Α. 14 Did you communicate your concerns to Q. anyone else at FedEx at that time? 15 16 Α. Yes. We communicated with the Chief Pilot at the time whose name escapes me right now. 17 18 I think just identifying the Chief Pilot Q. 19 is sufficient. 20 Α. Right. 21 And how did you notify that person of your Q. 22 concerns? 23 A. We wrote a letter to them. Also through the chairman of the Union? 24 Q. 25 I think I may have signed that letter, but Α.

1 I'm not a hundred percent sure. I started signing 2 letterhead soon thereafter. We were in the process of putting the security committee 3 together. 4 Did you report your concerns to anyone 5 Q. else at FedEx? 6 7 I believe we wrote Henrikson. We wrote --Α. I think I wrote a letter to Ondra. I wrote -- I 8 9 think we wrote some letters to Bill Loque. We had discussions, verbal meetings, discussions with 10 Henrikson and Ondra. I think that we submitted 11 12 some exhibits of some of those communications and that might, you know, be another source to see who 13 14 I wrote. In each of these communications, you 15 Ο. 16 expressed your concern with the real-time tracking information? 17 18 I would say that in over half of those Α. 19 communications we addressed real-time tracking, but we also addressed other issues like 20 21 jumpseating and arming the pilots and other issues like that. 22 During that time period, did FedEx ever 23 Q. 24 respond to you with respect to your concerns over 25 real-time tracking?

1 We had a hard time getting FedEx to Α. respond to anything we wrote. 2 3 So in terms of written communications, is Ο. it -- are you saying that they did not respond in 4 writing to your written communications? 5 6 Α. No. I'm not saying that. I'm saying it 7 was difficult to get any responses from them, and when we did, I believe Bill Henrikson wrote us or 8 9 wrote me at one point. I think even Todd Ondra 10 wrote me at one point. 11 Ο. And what was -- what was the response from 12 FedEx to your concerns on real-time tracking? 13 They ignored it. Α. 14 So they did not respond to that issue? Q. No. In fact, the only thing they wanted 15 Α. 16 to concentrate on at that time was the resumption 17 of employee jumpseating on the airplanes. 18 Prior to 9/11 all employees could Ο. 19 jumpseat? 20 Α. I think that's correct. 21 And that changed after 9/11? Q. Yes, sir. 22 Α. 23 MR. SEHAM: Were you just asking 24 about written responses to the live tracking 25 issues?

MR. RIEDERER: Yes. 1 BY MR. RIEDERER: 2 3 You said you had some meetings in person Q. with these individuals? 4 5 Α. Yes, sir. And during any of those meetings, did you 6 Q. 7 raise the issue of real-time tracking? Absolutely. 8 Α. 9 And in those meetings what was their Q. response to that? 10 11 Α. Well, I can tell you what the final response was because Bill Henrikson and Todd Ondra 12 would typically shake their head, nod their head 13 14 at your comments but not give you any feedback. But Bill Logue gave us feedback, and I used the 15 16 analogy with him -- in fact, there were 15 or 20 17 people in the room, and I said, everybody raise 18 your hand if you think we are at war with 19 Al-Qaeda. Everybody raised their hand. I said, 20 okay. Do you think Winston Churchill would have 21 published his real-time aircraft tracking for 22 Adolf Hitler to use? And everybody just looked dumbfounded, and that's what we are doing. We are 23 24 publishing data for the enemy to use. Okay. So Bill Loque heard those comments from me just as I 25

1 paraphrased them to you, and he said, we get 2 marketing value from the tracking service. We are 3 not going to remove that service for security. So at that point I was told by the Union 4 leaders your real-time tracking concerns are not 5 going any further than Bill Logue. That meant to 6 7 me -- they told me basically -- I said, well, we need to go to Fred. And they didn't want to let 8 9 me do that. Back to your communications with the FAA. 10 Ο. 11 You said you had an ongoing dialog with them regarding the real-time tracking concerns? 12 Yes, sir. 13 Α. Did they ever give you a response as to 14 Ο. their view of real-time tracking? 15 Nothing. 16 Α. 17 But they received your concerns; is that Q. 18 correct? Yes, sir. I went with the UPS pilots, I 19 Α. 20 believe they were called the IPA, their union president, I went with him to Washington, and we 21 22 had a meeting. 23 Q. Did you have a face-to-face meeting 24 with --25 Α. Yes.

1 -- FAA representatives? Q. With the FAA Administrator. 2 Α. 3 And in that meeting what did he say in Q. response to your concerns? 4 She didn't say very much, and she was 5 Α. 6 basically in shock. Obviously her plate was quite 7 full in November of 2001. So, you know, we had -we spent approximately an hour with her, and she 8 9 heard our concerns. And real-time tracking was not the only issue, but it was the number one 10 issue for both the cargo pilots at UPS and for the 11 12 FedEx pilots. 13 Do you recall her name? Q. 14 I want to say Garvey. Does that sound Α. right? I would have to look it up on the 15 16 Internet. 17 MR. RIEDERER: We have been going for 18 a while, you want to take a break? 19 MR. SEHAM: Sure. 20 (Brief recess.) 21 BY MR. RIEDERER: 22 Now, in this 2001 time frame you were --Q. 23 Α. Can I interrupt you? I'm sorry. 24 Q. Sure. 25 I think I need to correct something that I Α.

1 said. You asked me a question about videos, did I 2 do anything related to this case, and I think I 3 submitted an exhibit to you of a video that I produced from 2001, and maybe you have seen it, 4 maybe you haven't. But it's of Mr. John Otto, who 5 6 is a former FBI Director, he came and addressed 7 the pilot group, the pilot Union in November of 2001. So I produced a copy of that. 8 9 Q. Okay. So that's the only other video I could 10 Α. think of that would be related to this case. 11 12 I appreciate your clarification. Q. 13 Α. Right. 14 In 2001 you said you were speaking with Ο. the FAA and with FedEx about real-time tracking. 15 And it was your concern -- and I don't want to put 16 17 words in your mouth, but I just want to make sure 18 I understand. It was your concern that the 19 publishing of our flight data in real-time was a 20 security threat? 21 Yes, sir. Α. 22 And do you consider that still to be a Q. 23 problem? 24 Α. Yes, sir. 25 And is that -- is the publishing of our Ο.

1 flight data, those issues were raised in 2013 to 2 Bill Ondra and Robb Tice and Rob Fisher? 3 Yes, sir. Α. Were you on the Security Committee for the 4 Ο. FPA for the duration of your time as a member 5 6 there? 7 I don't think they overlap that way. I Α. don't think my membership -- the footprint of that 8 9 committee chairmanship started in September of 10 2001 and then I think I resigned as chairman 11 sometime in May or June. I -- of 2002. So it was about a -- maybe an eight-month chairmanship or 12 13 something like that. 14 Let me ask a better question. When you Ο. resigned as chairman of that committee and someone 15 16 else took your place, do you recall who that was? 17 Gosh. I can get that information to you Α. 18 later. I just can't recall right now. 19 Just curious. It was another FedEx pilot? Q. 20 Α. Yes, sir. 21 Do you know if ALPA has a similar type of Ο. 22 committee? 23 Α. I couldn't tell you. I'm assuming they 24 do. I hope so. 25 Q. Other than the Security Committee, were

you on any other committees for FPA? 1 2 Α. No, sir. You said you worked with Bill Henrikson? 3 Q. Yes, sir. 4 Α. And do you know if he's still employed 5 Q. with FedEx? 6 7 No, sir. I believe he's retired. Α. Do you know when he retired? 8 Ο. 9 Α. I think it was sometime around five or six 10 years ago. So around 2010 time frame? 11 Ο. 12 Α. From the best of my recollection, but I am no authority on the retirement. 13 14 Is Bill Loque still employed? Q. No. Unfortunately he got sick. I don't 15 Α. even know if he's still alive. He was fighting 16 cancer the last I heard. 17 18 At some point did he go from FedEx Express Q. 19 to FedEx Freight? 20 Α. No. I think it was the opposite. 21 Q. Do you know when he stopped working for FedEx? 22 23 Α. I think about a year ago. MaryAnne, do 24 you know? Sorry. 25 Q. I appreciate your interest to get the

1 answers correct, and I really do appreciate that. 2 But keep in mind the only purpose of this 3 deposition is to understand what you know. 4 Α. I'm sorry. Do you know who succeeded Bill Henrikson 5 Ο. 6 in the position of VP of Security? 7 Well, I assumed it was Todd Ondra. Α. Do you know --8 Ο. 9 But they may have reorganized Security and Α. with different titles now. 10 11 Do you know currently who the highest 0. ranking members of the Security department are? 12 13 No, sir. Α. 14 Is that information you could ascertain Ο. through a FedEx computer system? 15 16 Α. I'm sure if I wanted to find out, I could. 17 Do you know who succeeded Bill Logue in Q. 18 his position? 19 No, sir. Α. 20 Q. Again you could find that information out 21 if you wanted? 22 I'm assuming so. Α. I want to go over sort of an overview of 23 Q. how FedEx pilot management works. Like who is the 24 25 highest level of manager in the -- over the FedEx

1 pilots, what is his job title? 2 Α. I would think it would be the vice 3 president of Flight Operations, but I'm not certain of that though. 4 And then under a VP of Flight Operations, 5 Q. what would the position title be or position 6 7 titles? I'm not an expert on the hierarchy, but I 8 Α. would assume System Chief Pilot. 9 And then under the System Chief Pilot, 10 Ο. 11 what -- and again I'm just trying to get sort of a 12 basic foundation. I'm -- it's okay if you're not precise. 13 14 With respect to me, it would be, I'm Α. guessing, the A300 fleet captain. 15 16 Is there an Assistant System Chief Pilot? Ο. 17 Probably. Α. 18 And then under the System Chief Pilot or Ο. perhaps an Assistant Chief Pilot, then you have 19 20 the chief pilots of each plane? 21 You have -- they call them fleet captains. Α. 22 They don't call them chief pilots, but they call 23 them fleet captains. 24 Q. So each plane has a fleet captain? 25 Yes, sir. Α.

1 Is there a management position under the Q. 2 fleet captain? 3 Α. I don't know. So your role as a captain of the A300, do 4 Q. you report to a fleet captain? 5 Yes, sir. 6 Α. 7 Currently who is your fleet captain? Q. I can't pronounce her name. 8 Α. 9 Q. You can approximate it. I'm embarrassed to tell you. 10 Α. You have a first name? 11 Ο. 12 I can't remember. I don't want to deal Α. 13 with them. 14 I'm sorry? Q. I said, I don't want to be -- I don't want 15 Α. 16 to have a close relationship with my fleet captain. I want to do my job. I want to go to 17 18 work, fly, and go home. 19 Why don't you want to have a close Q. 20 relationship with the fleet captain? 21 Because normally it means you have Α. 22 meetings like this. 23 Q. Fair enough. Who is your -- currently who is your System Chief Pilot? 24 25 A. I think that's Rob Fisher.

1 And who is the current VP of Flight Q. 2 Operations? 3 Α. I don't know. Is it Jim Bowman? I don't know. 4 It's okay if you don't know. Prior to 5 Q. Fisher, who was the System Chief Pilot? 6 Bill McDonald I believe. 7 Α. Do you know when McDonald stepped down as 8 Ο. 9 the System Chief Pilot? 10 I think he said one to two years ago. Α. 11 My A300 supervisor might be Dolores. Is 12 that -- does that ring a bell? But I can't 13 pronounce her last name. 14 And how long was McDonald, approximately, Ο. how long was he the System Chief Pilot? 15 16 I'm guessing at least three or four years. Α. 17 And you said you're not entirely sure if Q. 18 there's such a position as an assistant chief 19 pilot? 20 Α. I'm not -- there may be. I think they --21 at one time I think they created a position like that for Rob Fisher. 22 23 Q. You said your fleet captain is Dolores. 24 How long -- or something. 25 A. It's Pav something.

1 How long has she been your fleet captain? Q. I think ever since Rob Fisher went to work 2 Α. 3 as either an assistant chief pilot or chief pilot. So, what, maybe a couple of years? Ο. 4 I think so. 5 Α. 6 Q. Prior to Dolores, who was your fleet 7 captain? Rob Fisher. 8 Α. 9 Q. How long was Fisher your fleet captain? 10 I would say at least two or three years, Α. 11 maybe longer. 12 Q. And prior to Fisher, do you recall who your fleet captain was? 13 14 No. Α. So you say you try to avoid interaction 15 Q. 16 with your current fleet captain; is that correct? Only to avoid situations like what we are in now; 17 18 is that right? 19 A. I think that's true with most of our pilots. They just want to do their job and go 20 21 home. 22 Q. Otherwise do you find that your fleet 23 captain is approachable? A. I had -- I don't have any reason to 24 25 believe otherwise.

1 Q. Are you on friendly terms with your fleet 2 captain? I haven't spoken to her since she's become 3 Α. a fleet captain. I am assuming so. I have met 4 her in the past, and she seems like a nice lady. 5 6 Captain Fisher, was he approachable when Q. 7 he was your fleet captain? I think so. 8 Α. 9 Is your relationship with Captain Fisher Q. overall good? 10 11 Α. Was or is? 12 Q. Was at the time he was the fleet captain. 13 I assumed so. Α. You didn't have any issues with him? 14 Q. No, sir. 15 Α. 16 Once Fisher was elevated to System Chief Ο. Pilot, did you continue to find him approachable? 17 18 When Fisher was promoted to System Chief Α. 19 Pilot? 20 Q. Yes. 21 Well, during that time frame, we had this Α. 22 AIR-21 action. So I probably would have 23 approached him through my counsel. But if it was not related to this matter, 24 Q. would you find him approachable? 25

A. I would be cautious. 1 2 Q. Because of this litigation? 3 Yes, sir. Α. Prior to this litigation, did you find 4 Q. Bill McDonald approachable? 5 6 MR. SEHAM: What do you mean by "this 7 litigation"? Do you mean the filing of this particular AIR-21? 8 9 MR. RIEDERER: I think -- when I mean this litigation, from the first filing of an 10 11 AIR-21 complaint with the Department of Labor 12 forward. 13 MR. SEHAM: The Laredo related one or 14 just --MR. RIEDERER: Yes. 15 BY MR. RIEDERER: 16 So prior to any AIR-21 complaints, did you 17 Q. 18 find Bill McDonald approachable? 19 Prior to any AIR-21 complaint, I didn't Α. 20 have any interaction with him. 21 Q. But if you had the need to talk to him, 22 did you feel that you could go and talk to him directly? 23 A. Well, I felt like I could send him an 24 25 email.

1 Q. If you had concerns with something with respect to your employment, did you feel that you 2 could go to him and raise those concerns? 3 I thought that it would be a courtesy for Α. 4 me to do that. 5 6 Ο. We mentioned FedEx has a security 7 department. I want to talk about it in the 2013 time frame, during the events of this case. Did 8 9 the Security department have someone who you 10 considered to be the head of Security in 2013? 11 Α. I'm sure they did. 12 Q. Do you recall who that was? 13 No. Because I wasn't interfacing with Α. 14 them at that time. Is it your understanding now that Security 15 Q. 16 has an Aviation Security department or group? As I learned from Todd Ondra. 17 Α. 18 Do you know if they had such a group in Q. 19 2013? 20 Α. No, sir. 21 It's possible that they could have? Q. 22 Α. I could speculate and say that it is 23 possible. Q. Okay. So you said in 2013 you weren't 24 necessarily interfacing with Security; is that 25

1 right? 2 Α. No, I wasn't. 3 Q. So you raised concerns back in 2011, and we have talked about those at length. Following 4 your role as --5 6 Α. You want to correct that year? 7 Q. 2001. You're right. Thank you. Okay. 8 Α. 9 Following your role as the security Q. 10 chairman of the FPA, and let's say from the time 11 you stepped down as the security chairman of the 12 FPA until 2013, did you raise security-related 13 issues with anyone at FedEx? 14 No, sir. Α. Did you raise security concerns with 15 Q. 16 anyone at the FAA? 17 No, sir. Α. 18 Did you raise security concerns with Ο. 19 anyone in any governmental organization such as Homeland Security or something to that effect? 20 21 Not that I recall. Α. 22 So leading up to the 2013 time period, you Q. 23 did not have any interaction with the Security department at FedEx? 24 25 Α. That's correct.

1 Do you believe aviation security is Q. 2 important to FedEx? 3 Α. Do I believe it's important at FedEx or to FedEx? 4 To FedEx. 5 Ο. It should be. Α. 6 7 Do you believe that they -- that FedEx Ο. takes aviation security seriously? 8 9 Α. I have mixed feelings. And can you explain your answer? 10 Q. I believe that the concerted effort 11 Α. 12 between FedEx and the FAA to continue publishing 13 real-time tracking data --14 Real-time tracking data of planes? Ο. Of planes, of aircraft, incentivizes, 15 Α. promotes, encourages terrorist organizations to 16 place bombs on our airplanes. 17 18 Do you believe security for cargo --Ο. 19 security for cargo airlines is important to the 20 FAA? 21 I believe that they are tasked with that Α. 22 under the Federal Aviation Regulations through 23 their own promulgation and publishing of those 24 regulations. 25 Q. And do you believe they take that

1 obligation seriously? I sometimes question it. 2 Α. 3 Q. In what way? Α. For the same reason I just mentioned about 4 FedEx Security. 5 Do you know if our -- the FedEx Security 6 Q. 7 department works with the FAA to develop security protocols or procedures? 8 9 Α. I don't have direct knowledge of that. 10 Have you heard rumors or secondhand Ο. 11 knowledge of that? 12 No, sir. Α. 13 So you don't know whether they do or do Q. 14 not? No, sir. 15 Α. 16 Do you know if FedEx has to obtain Ο. 17 approval from the FAA for its security procedures 18 and protocols? 19 In 2001 and 2002 I was led to believe that Α. 20 by Bill Henrikson. 21 Do you think that that -- do you think Ο. 22 that obligation has changed since that time 23 period? 24 A. I have no knowledge of what those 25 protocols are or what system of approval they go

1 through. 2 Q. Do you know if the FAA audits or evaluates our security procedures? 3 Yes, sir. Α. 4 How often do they do that? 5 Ο. I don't know. Α. 6 7 Is it recurrent? Ο. I have knowledge of receiving FCIFs from 8 Α. 9 flight management letting us know --Can you explain what that is for the 10 Q. 11 record? 12 Flight crew information file. Α. 13 And explain that process. Q. 14 Well, they issue letters for us to read Α. before we go fly airplanes, and that's part of the 15 16 system, the FCIF system, and they will occasionally tell us that we are under an FAA 17 18 inspection or they will advise us the procedures 19 on how you greet these FAA inspectors when they're on the ramp and how you interface with them. 20 21 That's basically my limited knowledge of the 22 inspections that you're referring to. 23 Q. Do you know if the FAA gives feedback to FedEx over its security procedures? 24 25 I have no knowledge of that. Α.

1 Are you familiar with what I will Q. 2 generically call the printer bomb attempt? Generally speaking, yes. I have read 3 Α. about it. 4 What do you know about that incident? 5 Q. Α. Well, that's a pretty broad question. 6 Can you kind of narrow it down for me what you would 7 like to know? 8 9 Well, generally speaking what do you Q. understand occurred in that incident? 10 11 Α. Well, I understand that a terrorist by the 12 name of al-Asiri built two bombs in Yemen, and that he placed one on a FedEx airplane and a UPS 13 14 airplane. I know that a double agent in the Saudi intelligence committee fled the cell with the 15 16 airbill tracking numbers for both packages, and 17 that he turned them over to Saudi intelligence who 18 contacted the United States, who contacted FedEx 19 and UPS, and they searched for the bombs. 20 The bombs were found in two printers. 21 They were addressed to a location in Chicago, and they were intercepted by security police, taken 22 23 off of the airplanes, and they were found to be live bombs. I know that it was reported in 24 numerous sources that Al-Qaeda had done a dry run 25

1 in the month leading up to the shipment of the printer bombs, and they used so-called dummy boxes 2 3 full of nonsense, books, clothing, that sort of thing, and shipped them to Chicago to track the 4 flights for the purposes of setting the timing of 5 6 detonation. 7 I know that I briefed Bill Loque and 15 to 20 other management individuals back in 2002 8 9 with this same scenario. This was the model that

I predicted that they would use. And I didn't -this -- although this happened in 2010, I didn't learn about the details of the dummy box shipment and the live tracking until 2013, and so that's when I sent the email to --

15 Q. I think we are getting ahead of ourselves.16 A. Okay.

17 Q. We will get there.

18 A. Okay.

19 Q. What is the source of your information?20 You read it somewhere?

A. Yes, sir. I read it online. There is a
variety of security websites you can go to and
do -- if you just do a Google search.

Q. Specifically where did you read about theprinter bomb out of Yemen?

1 I believe we submitted those exhibits to Α. 2 you. I can't name all of those sources for you 3 here today but... And when did you read about those printer 4 0. bombs, the printer bomb attempts? Contemporaneous 5 with the event? 6 7 I'm sorry? Α. Contemporaneous with the event? 8 Ο. 9 Well, when the event first happened, I saw Α. it on the news. Is that what you're asking me? 10 11 Ο. Well, you said you read about it. That's how you formed your information. 12 13 I read about it more in-depth in 2013, but Α. 14 I saw it on the news in 2010. I didn't think -- I didn't really know about the real-time tracking 15 16 component of it until 2013. 17 Q. But you knew about the bomb attempt in 2010? 18 19 Yes, sir. Α. 20 Q. Did you talk with it among your fellow 21 pilots? Yes, sir. 22 Α. 23 Q. And was that a concern that you and your fellow pilots had? 24 25 A. That's a concern every time we take off.

1 I mean, it's the elephant in the room. You know, 2 the two biggest threats that we face in security 3 for FedEx pilots is a fire or a bomb. If our cargo catches on fire or if we have an explosion, 4 those are the two biggest threats that we face. 5 6 So, yeah, we talked about it, quite a bit. 7 And you said you read about the dummy Ο. packages in 2013? 8 9 Α. Yes, sir. And do you recall what month? 10 Q. 11 Yes. It was in the day prior to my email Α. to Bill McDonald. 12 And you read those on -- from online 13 Q. publications? 14 Yes, sir. And I think we submitted those 15 Α. 16 to you. 17 And did you print them out contemporaneous Ο. 18 with the time you read them? 19 Did I physically print them? Α. 20 Q. Uh-huh. 21 No. I bookmarked them. Α. In terms of the articles you have produced 22 Q. 23 to us through this process, are those the only articles you read about these issues? 24 25 A. No, sir.

1 There are other articles you read too? Q. 2 Α. Yes, sir. I scanned the Internet going to 3 security websites that -- to see what else I could add to what the general media was reporting about 4 the incident. 5 Both in 2010 and 2013? 6 Q. 7 No. Just in 2013. Just through Google Α. search. 8 9 Did you have any first-hand knowledge of Q. the printer bomb attempt? Meaning have you -- you 10 weren't involved in the investigation of that 11 attempt, correct? 12 13 No, sir. Α. 14 Did you speak with anyone in flight Q. management about that attempt? 15 You mean in 2010? 16 Α. In 2010. 17 Q. 18 No, sir. Α. 19 Did you speak with anyone in security in Q. 2010 regarding that incident? 20 21 No, sir. Α. 22 Did you speak with anyone in management --Ο. 23 in a management position in FedEx operations about that incident? 24 25 No, sir. Α.

1 Is it fair to say that your knowledge of Q. the dummy packages is limited to what you read on 2 3 the Internet? Α. Yes, sir. There were some -- when you say 4 read, there were also some video productions about 5 the incident. So... 6 7 Also on the Internet? Ο. Yes, sir. 8 Α. 9 In May of 2013, you met with Rob Fisher to Q. discuss your conduct relating to a flight from 10 11 Laredo to Memphis; is that correct? 12 May 1st, yes, sir. Α. 13 Can you tell me what happened in Laredo Q. with respect to that flight? 14 Where would you like for me to begin? 15 Α. 16 From the beginning. Ο. At the hotel? 17 Α. 18 Yeah. Ο. 19 Okay. The night of the flight in Α. 20 question, my first officer and I were in the hotel 21 lobby with our bags ready to go to the airport. 22 When we were watching on the TV monitor, the local 23 newscaster, weatherman, was showing a radar 24 picture of a line of thunderstorms going from the 25 Gulf of Mexico all the way up to Canada. And I

1 said, let's get online. So we went online, we 2 looked at the FedEx weather depiction, we looked at Intellicast. We looked at I think a third U.S. 3 Government weather radar picture. And I said, we 4 are not going anywhere tonight. I said, let's 5 call GOC and see if we can stay at the hotel. 6 So I called --7 Hold on. I want to -- I'm going to 8 Q. 9 interrupt you, but it will be brief. You said you're not going anywhere, you conveyed that to 10 11 your first officer? 12 Α. Yes, sir. Yes, sir. I told him, I said, this -- there's no way we can get to Memphis. 13 14 Who was your first officer? Q. I don't remember. We supplied I think 15 Α. 16 that in discovery. So then you called GOC? 17 Ο. 18 Yes. Α. 19 And what does "GOC" stand for? Q. Global Operations Center. That's where 20 Α. the flight dispatchers work. 21 22 Ο. Did you speak with someone there? 23 Sherrie Hayslet I believe. Α. What time was your flight scheduled to 24 Q. depart Laredo? 25

1 A. Oh, that was three years ago. I am thinking somewhere around -- sometime around 7:00 2 or 8:00 p.m. I couldn't tell you exactly. 3 Let's assume that the flight was departing 4 Ο. 5 at 8:00 p.m. What time would your showtime be? At 7:00. 6 Α. 7 At your showtime at 7:00, what do you --Ο. what do you typically do from the time you arrive 8 9 for your showtime and the time you actually 10 depart? A. You review the flight release, fuel, the 11 weather, any other factors that will affect your 12 13 flying. 14 Do you conduct an inspection of the plane? Q. 15 Well, we do a pre-flight when we are ready Α. to go. When we are ready to dispatch, we will go 16 17 out and pre-flight the jet and then we'll --18 What does a pre-flight consist of? Q. 19 Well, the first officer does a walk around Α. 20 and inspects the exterior of the airplane while I prepare the cockpit for flight. 21 22 And what does it take to prepare a cockpit Q. 23 to fly? Well, a checklist. 24 Α. 25 So you have a checklist and you run Q.

through the checklist? 1 2 Α. Yes, sir. 3 Q. How long does that typically take to do all your pre-flight duties? 4 I would say on average 15 or 20 minutes. 5 Α. 6 Q. Why is the showtime an hour ahead of the 7 flight? 8 That's a good question. I don't know why Α. 9 they pick one hour. 10 But it's consistently a one-hour showtime? Q. 11 Α. Yes, sir. 12 One-hour advance showtime? Q. 13 Yes, sir. It probably has something to do Α. 14 when you show for your duty versus your crew duty day. It's probably a crew scheduling issue. 15 Ι 16 mean, I'm just speculating. Q. Did you make it to the ramp for your 17 18 showtime on that particular occasion? 19 No, sir. Α. 20 Q. When you spoke with Sherrie Hayslet, where 21 were you? 22 Α. We were in the hotel lobby. 23 Q. And how many times did you speak to Sherrie? 24 25 A. That night?

1 That night. Ο. 2 Α. I would estimate -- I could -- I think I produced my cell phone records to you, but as I 3 sit here, I'm thinking three, maybe four times. 4 You said that there is a weather pattern 5 Q. in between Laredo and Memphis? 6 Yes, sir. 7 Α. Can you describe what that weather 8 Ο. 9 pattern -- can you describe the weather pattern? A solid line of severe weather with 10 Α. 11 tornadic activity, both reported and documented. 12 Obviously cloud-to-ground lightning, cloud-to-cloud lightning, highest level of severe 13 14 turbulence. 15 Can you describe where the line was in Q. terms of the geography of the United States? 16 It went from southern Texas on the Gulf 17 Α. 18 through I would say part of east Texas, part of west Louisiana, Arkansas, Missouri, Illinois, 19 20 basically through the Midwest, all the way up to 21 Canada. 22 So it was a northeastern diagonal line Q. from the eastern part of Texas towards what state 23 24 do you think? 25 Correct. It was north, northeast in its Α.

```
1
      alignment.
              And it was moving west to east?
2
      Q.
 3
      Α.
              West to east, correct.
              Was there weather in Laredo?
      Ο.
 4
              No, sir.
 5
      Α.
              Was there weather north of Laredo?
 6
      Ο.
7
              I don't recall any.
      Α.
               You said you spoke to Sherrie Hayslet
8
      Q.
9
      multiple times, correct?
10
              Yes, sir.
      Α.
               Were those calls recorded?
11
      Ο.
12
               I know at least one of them was.
      Α.
                                                  You
      provided it to us. Or I say you, I mean, FedEx.
13
14
               You are saying that FedEx provided you
      Ο.
      audio recordings of your phone call or phone calls
15
16
      with Ms. Hayslet?
              Yes, sir.
17
      Α.
18
               Did you review those phone calls?
      Q.
19
              Yes, sir.
      Α.
               That FedEx produced in discovery?
20
      Q.
21
              Yes, sir.
      Α.
22
               Did those recordings appear accurate?
      Ο.
23
      Α.
               With the exception of deleted
      conversations. Yes, sir.
24
25
               You believe there are some deleted
      Q.
```

1 conversations? 2 Α. Without a doubt. 3 How many deleted conversations do you Q. believe there were? 4 With respect to Laredo, I would say there 5 Α. are at least four tapes that are missing. 6 And of those --7 Ο. Those are conversations with the duty 8 Α. 9 officer. And who was the duty officer? 10 Ο. 11 Α. Mark Crook. Were any of your conversations with 12 Q. Ms. Hayslet deleted? 13 14 I don't believe so. That I -- you know, Α. you're asking me to review something in my head 15 16 that happened three years ago. I would have to go back and look at my cell phone itemization, and 17 18 then I could tell you that. 19 What is the basis for your belief that Q. there are deleted conversations? 20 21 The content. FedEx's recollection of the Α. 22 events is 180 degrees out from mine. 23 Q. So you believe that there are things that 24 you said on a phone conversation that do not appear on audio recordings? 25

1 Α. That's correct. Do you have any other reason to believe 2 Q. that there are deleted conversations? 3 Α. My phone records. 4 And other than your phone records and your 5 Q. recollection of what was said in conversations, do 6 7 you have any other reason to believe there are deleted conversations? 8 9 Α. The story that Mark Crook gave management is different from what happened. 10 11 Ο. So you believe Mark Crook made false or 12 misstatements to management about this incident? 13 Yes, sir. Α. Any other reasons to believe that there 14 Ο. are deleted conversations? 15 16 No, sir. Not that I can think of. Α. I'm going to hand you a document marked ME 17 Q. 1783. We will mark it as Exhibit 4. 18 19 (Whereupon, the above-mentioned document was marked as Exhibit No. 4.) 20 21 It's all about remembering to hand it to Α. 22 you. Okay. I have read this. 23 Q. What is this document? This is what I referred to earlier as an 24 Α. 25 This was issued by Rob Fisher. FCIF.

Q. How does this FCIF -- how did this 1 2 particular one work? Did you receive it, first of all? 3 Well, yes. I mean, every pilot who logs Α. 4 on to the Company website reads the FCIF. 5 How is it received? Is it --6 Q. 7 Electronically. Α. Q. Is it an email or is it some sort of a 8 9 posting that's on your computer? Explain how that 10 works. 11 A. You get a notification that there are FCIFs to read. So it's not an email. You can 12 email it to yourself as you can see at the bottom. 13 14 Okay. But when you log on to the system, Q. it appears somehow? We don't need to get into the 15 16 technical details. A. On the home screen when you first log on 17 18 to the FedEx Flight Ops site, you are notified 19 that there are FCIF's to read, and you click on the FCIF's. 20 21 And as a pilot, you would check for these Q. 22 on every occasion, correct? 23 A. Yes, sir. 24 Q. And this one was issued on April 9th, 2015? 25

1 Α. 2015. 2 Q. At 2325 hours? 3 Α. Yes, sir. Who is Joshua Kendrick? 4 Ο. Don't know. 5 Α. 6 Is this the night you were flying from Ο. 7 Laredo to Memphis? No, sir. 8 Α. 9 Q. Mr. Fisher brought you in for a meeting, is that correct, after your Laredo flight? 10 11 Α. I think that's accurate to say. 12 I'm going to hand you a document which is Q. a letter dated April 23, 2013, from Rob Fisher to 13 14 you. We will mark it as Exhibit 5. (Whereupon, the above-mentioned 15 16 document was marked as Exhibit No. 5.) (Witness reviews document.) 17 Α. 18 Okay. I have read it. 19 Did you receive this letter from Captain Q. Fisher? 20 I believe so. 21 Α. 22 Did you receive it on or around Q. 23 April 23rd? A. I don't know because I go to my P.O. Box 24 irregularly, but I -- at some point after that, 25

1 yes. Are you familiar with Section 19.D.1 of 2 Q. the Collective Bargaining Agreement? 3 No, sir. But I knew that I had a meeting 4 Α. to go to. 5 Did you understand that this was -- he had 6 Q. 7 requested a meeting with you to discuss your 8 flight from Laredo to Memphis? 9 Α. Yes, sir. 10 Do you remember this May 1st meeting? Q. 11 Α. I recall the meeting. 12 Do you recall where it took place? Q. 13 It was in the simulator building in Α. 14 Memphis. Was anyone present other than you and 15 Q. 16 Captain Fisher? 17 Α. There was an ALPA representative whose 18 name escapes me, and there was another manager 19 with Rob, and I'm testing my memory, but I think it was a gentleman by the name of Matheny or 20 21 Matheny (pronouncing). 22 Ο. Mitch Matheny? 23 Α. Mitch Matheny. Do you know who he is? 24 Q. 25 I have met him, but I don't know the who Α.

1 part. 2 Q. Do you know what his position is at FedEx? Α. 3 No, sir. How long did the meeting take place -- how 4 Ο. long did the meeting occur? 5 6 Α. I'm sorry? 7 I think I'm getting hungry. How long was Ο. the meeting? 8 9 Α. It was very short. I would say less than 10 10 or 15 minutes. 11 And do you recall what Fisher said during Ο. 12 that meeting? 13 I do. Α. 14 What did he tell you? Q. Well, he had already reviewed the 15 Α. telephone tapes concerning my flight to Laredo, 16 and he had corresponded that to me in some emails 17 18 as I recall. And he was going to let me know what 19 he thought of those recordings at this meeting. And so I asked him, did you listen to the tapes? 20 21 And he said, yes, I did. I said, what is your 22 opinion? He says, I think that I'm not going to 23 take any further action. And I said, what about the duty officer, Mark Crook? I said, are you 24 going to counsel him? And he said, yes, I am. 25

And I said, well, if you're not going to take any further action, then I will drop the AIR-21 filing. And he said -- he acted surprised and said, I don't know anything about the AIR-21 filing. And I said, well, just suffice it to say that I'm going to drop it.

7 And shortly after that he said, promise 8 me that you will show up to work on time. And I 9 said, fine. I will show up to work on time. I 10 said, but you are aware that Sherrie and I 11 discussed me staying at the hotel. He said, yes, 12 I heard the tapes. He said, and that's why I'm 13 not taking any further action.

14 That was the end of the meeting, and 15 everybody stood up and walked out, and I -- it was 16 just Rob and I in the hallway, and Rob says to me, 17 Bill McDonald is upset. He's pissed. I said, 18 why? And he said, because he wanted me to go 19 forward with the disciplinary action against you for a no show at work. But I told him to go 20 21 listen to the tapes. And I said, did he? And Rob 22 says, I don't know. And that was it. That was 23 the end of the conversation, and I got on a 24 jumpseat and went to Austin. 25 Did Mitch Matheny say anything during this Q.

1 meeting? 2 Α. No, sir. 3 Did your Union representative say anything Q. during the meeting? 4 No, sir. 5 Α. 6 Ο. You said Captain Fisher was concerned 7 about the fact that you didn't make your showtime? He mentioned that towards the end of the 8 Α. 9 meeting. He said, just promise me you will be to 10 work on time. 11 Q. And by that he meant you need to show up for your showtime? 12 13 Yes, sir. That's the way I interpreted Α. 14 it. I knew what his point was. He said that -- Captain Fisher said that 15 Q. 16 Bill McDonald wanted to discipline you for a no show at the airport? 17 18 Yes, sir. Α. 19 And by that did you take that to mean that Q. he was upset that you didn't make your showtime? 20 21 I took it different than that. Α. 22 What did you take it to mean? Q. 23 Α. I took it to mean that the duty officer had engaged in three or four conversations telling 24 25 me -- directing me to take off into that

1 thunderstorm, and I think Bill McDonald was upset 2 that in his mind and in the duty officer's mind 3 somehow I had disrespected the duty officer and FedEx by refusing to take off and fly into 4 thunderstorms. 5 6 That's not what you -- you said he said Q. 7 discipline for a no show. That's what -- you asked me what I 8 Α. 9 believed and I'm telling you what I believe Bill McDonald's motivation was. 10 And that's your personal belief? 11 Ο. Yes, sir. 12 Α. Could you have taken off from Laredo and 13 Q. flown north and held on the western side of the 14 storm? 15 16 I could do a myriad of things. I could go Α. up to Dallas and land. I could burn hundreds of 17 18 thousands of dollars in FedEx gas. 19 You could go to Little Rock and land? Q. 20 Α. No. 21 That was part of the storm? Q. 22 Α. Yes, sir. 23 Q. Do you know when the storm passed through Little Rock? 24 A. No, I don't. But I know that when I 25

arrived in Memphis later that night, that the 1 2 storm was just leaving Memphis. Okay. You mentioned that you exchanged 3 Q. some emails with Captain Fisher? 4 Prior to this May 1st meeting? 5 Α. Ο. Yes. 6 7 A. I believe so. I think we turned those 8 over. 9 Q. Going to hand you an email string that we will mark as Exhibit 6. 10 11 (Whereupon, the above-mentioned 12 document was marked as Exhibit No. 6.) 13 (Witness reviews document.) Α. 14 How much of this do you want me to read? I just want you to identify that these are 15 Q. 16 emails that went from you --Back and forth? 17 Α. 18 From you to Mark -- from you to Rob Fisher Q. 19 and from Rob Fisher to you. A. Okay. Give me just a second. They appear 20 21 to be so. 22 Those are the emails you were referring to Q. 23 earlier? A. I think so. 24 25 Q. And you said Rob Fisher listened to some

1 audiotapes? That's what he reported to me. 2 Α. 3 Do you know if he listened to the Q. audiotapes that we produced during discovery in 4 this case? 5 Α. I have no knowledge of that. 6 7 Do you know if he had the opportunity to Ο. review conversations that you say have been 8 9 deleted? 10 I believe he listened to all the tapes. Α. 11 Ο. Why do you have that belief? 12 He wouldn't have dropped the disciplinary Α. action against me if he hadn't heard the 13 14 conversations between me and Crook. That's your personnel belief? 15 Q. 16 Α. Yes, sir. As a result of the meeting, were you given 17 Q. 18 any kind of a warning letter or disciplinary 19 letter? 20 Α. No, sir. 21 Did you lose any pay over this meeting? Q. 22 No, sir. I flew -- I operated a trip in Α. 23 and went to the meeting, as I recall. Q. And then after the meeting, you left and 24 jumpseated home? 25

```
1
              Jumpseated -- yes, sir.
      Α.
 2
      Q.
              Exhibit 5 [sic] at the top email refers to
 3
      an ASAP report?
              Okay. You mean Exhibit 6?
 4
      Α.
              I suppose -- the email chain, is that
 5
      Q.
      Exhibit 6?
 6
 7
      Α.
              This most recent one, yes, sir.
              What is an ASAP report?
8
      Q.
9
      Α.
              It's a safety report.
              And is it filled out online?
10
      Q.
11
      Α.
              It can be done both ways, but online I
12
      think is the easiest.
13
             I want to hand you one more set of emails
      Q.
14
      that we will mark as Exhibit 7.
                    (Whereupon, the above-mentioned
15
16
      document was marked as Exhibit No. 7.)
              (Witness reviews document.)
17
      Α.
18
               And your question is?
19
              Are these also emails that you had with
      Q.
      Rob Fisher?
20
21
              I believe so.
      Α.
22
              Now, on the first page of Exhibit 7,
      Q.
23
      there's an email from you to Rob Fisher on
      April 26th at 11:29 a.m.?
24
25
      A. Yes, sir.
```

1 It says that you say that you think you're Q. 2 coming alone. Did that occur or did you have representation there? 3 At one point in time whether it was on the Α. 4 telephone or if it was in an email, Rob told me 5 6 that my attorney was not allowed to come to the 7 meeting. So at that -- somewhere in that same time frame I asked for an ALPA representative to 8 9 be there. 10 So --Ο. 11 Α. Actually to correct the record, ALPA 12 called me and said we want to send a representative. As I recall that. 13 14 So when you say in that email that you Ο. think that you're coming alone, that was with 15 16 respect to your attorney? Yes, sir. I called Alan Armstrong and 17 Α. 18 reported to him what Mr. Fisher had said about he 19 couldn't come, and I told Alan and -- I don't think Alan was going to force his way on to the 20 21 property. 22 I guess I just want to clarify in that Q. 23 email when you say you're coming alone, that does not exclude the ALPA representative, correct? 24 25 When I said I think I'm coming alone, I Α.

1 meant without a lawyer. Okay. You said you filed an AIR-21 2 Q. 3 complaint with the Occupational Safety and Health Administration related to this incident? 4 Yes, sir. 5 Α. 6 Ο. And then you withdrew it? 7 Yes, sir. On May 2nd, a day after the Α. 8 meeting. 9 All right. Why did you decide to withdraw Q. 10 it? 11 Α. Because Rob had listened to the tapes and 12 he decided to not take any disciplinary action against me, and I thought that that would be a 13 14 good quid pro quo gesture on my part. Other than telling Rob Fisher that you 15 Ο. 16 were withdrawing the AIR-21 complaint, did you talk to anyone else at FedEx about the filing of 17 18 that complaint? 19 I'm sure it came up as a conversation in Α. cockpits. But I couldn't tell you who or when. 20 21 Did you talk to anyone in flight Ο. 22 management about that complaint other than Rob 23 Fisher? I saw Bill McDonald in Indianapolis in the 24 Α. months after that, maybe one or two months after 25

1 the May 1st meeting, and I briefly said hello to 2 him. So July -- approximately July of 2013? 3 Q. I -- May, June, July, I couldn't tell you 4 Α. exactly. But I asked him if he listened to the 5 6 tapes. 7 Q. Did you talk to him about your AIR-21 complaint? 8 9 Α. I didn't mention the complaint. I just 10 asked him about did you listen to the Laredo 11 tapes. 12 Q. Did -- what was his response? 13 He wouldn't answer me. Α. 14 Well, when you asked him if he reviewed Ο. the tapes, what did he say in response? 15 16 A. He looked at me and he said, show up for 17 work. 18 Okay. During this Laredo incident, did Ο. 19 any other pilots refuse to take off? 20 Α. I have no knowledge of that. I do know 21 that at the time of my arrival in Memphis there 22 were at least six to ten airplanes arriving at the 23 same time. So I know they had delayed their departure time from their respective airports 24 25 so...

1 Q. Where they held west of the storm, 2 correct? Could be. But again that's a captain's 3 Α. decision whether or not he's going to take on 4 extra fuel, extra cost to the Company. Is it 5 going to be safe? I mean, there's extenuating 6 7 circumstances whether you make a holding decision or not. Right? So I'm assuming that those pilots 8 9 made their respective decisions about the arrival of their aircraft in Memphis after storm passes. 10 11 Q. Do you know the identity of any of the captains on those planes? 12 13 No, sir. But I would imagine those Α. records are available in flight management. 14 15 Do you know where those planes were Q. 16 originating from? A. No, sir. They had to be west of the 17 18 storm. 19 Did you speak to any of your colleagues Q. about their reluctance or unwillingness to take 20 21 off into that storm? Yes, sir. 22 Α. 23 Q. Who did you speak with? My first officer at the time. 24 Α. 25 Other than your first officer, did you Q.

speak with any other FedEx pilots about their 1 2 reluctance to take off during that storm? I didn't talk about their reluctance to 3 Α. take off into that storm, but I did talk to a 4 check airman in the lobby of the Laredo hotel, and 5 6 he saw the weather and he knew I was going to 7 Memphis. And he said something to the effect, better you than me. 8 9 Okay. Who was that person? Q. His first name is Mark. I would have to 10 Α. 11 research that and get back to you, but he was 12 flying to Dallas. So he wasn't in the storm path. 13 How would you go about researching who the Q. 14 identity of that individual is? I know he's an A300 check airman right 15 Α. 16 now. So I would probably look at the list of A300 check airmen and ascertain his name from that 17 18 list. 19 Did you speak to anyone else about any Q. other pilots about a reluctance to depart during 20 21 that storm? 22 Α. I am sure that I discussed my reluctance 23 to take off into that storm at the suggestion of Mark Crook or the directive of Mark Crook. 24 Т couldn't tell you who those individuals were that 25

1 I spoke to. But I'm sure in the crew lounge that I discussed it with other pilots. 2 3 The crew lounge at what location? Q. Α. Memphis. 4 Following your flight? 5 Ο. The AOC -- I'm sorry? 6 Α. 7 The night of your flight? Q. The night of the flight and in the weeks 8 Α. 9 and several months after that. Do you remember specifically anyone you 10 Q. 11 spoke to in the crew lounge about that flight? 12 Bruce Yarbrough. Α. 13 Anyone else? Q. 14 Not that I can recall right now. But Α. 15 just... 16 Do you recall when you spoke with Bruce 0. 17 Yarbrough? 18 In the days and weeks after that happened. Α. 19 You don't recall specifically when? Q. I spoke to -- I spoke to Curtis Wilson. 20 Α. 21 Anyone else? Q. 22 I can't remember right now. Α. 23 Q. Do you remember -- you said you spoke with 24 Bruce Yarbrough in the days or weeks after the 25 event?

1 A. Yes, sir. 2 Q. But you can't tell me exactly when? 3 Α. No, sir. Do you recall the substance of your 4 Ο. conversation? 5 Just that I had had this difference of 6 Α. 7 opinion with the duty officer and that I had been 8 investigated. 9 Q. Do you recall his response? 10 No, sir. Α. 11 Q. Do you recall when you spoke with Curtis Wilson about this incident? 12 13 No, sir. In the days and weeks after. Α. 14 Do you recall what you told him? Q. I just -- just what I said about Bruce 15 Α. Yarbrough. I just relayed my experience with what 16 happened in Laredo. 17 18 Do you recall his response? Q. 19 No, sir. Α. 20 MR. RIEDERER: Do we want to take a 21 lunch break? 22 MR. SEHAM: Yes. 23 (Lunch recess.) BY MR. RIEDERER: 24 25 Captain Estabrook, prior to the lunch Q.

break, we were talking about the -- what I called 1 the Laredo incident, and I asked you if you spoke 2 with any other pilots about your refusal or their 3 refusal to take off in that storm. Outside of 4 5 that particular incident, have you -- are you aware of any pilots who have refused to take off 6 7 into bad weather? During my career at FedEx? 8 Α. 9 Let's just say the last ten years. Q. 10 Α. Sure. 11 How many would you say? Ο. Oh, I would -- I would -- it would be hard 12 Α. 13 to determine. I mean, many times the Company directs us not to take off into bad weather. 14 Are you aware of any pilots who have 15 Q. elected not to take off when GOC or the duty 16 17 officer were directing them to take off? 18 I can't give you names, but during the Α. course of my career, I would say there have been 19 20 several dozen that I have spoken to. Of any of those people, have any of them 21 Ο. 22 been subject to a medical evaluation as a result 23 of that decision? I wouldn't know. 24 Α. I want to move forward to August of 2013. 25 Ο.

Did you send an email to Bill McDonald that 1 2 referenced Fred Smith? 3 Α. Yes. I want to hand you an email string between 4 Q. you and Bill McDonald. We'll mark it as 5 Exhibit 8. 6 7 (Whereupon, the above-mentioned document was marked as Exhibit No. 8.) 8 9 Α. Okay. So the first one begins on 127. 10 Yes. You have to read back to front. Q. 11 Α. Okay. Back to front. Okay. 12 Are these copies of emails that -- between Q. you and Bill McDonald? 13 14 They look familiar. Α. And is your email cargopilot@gmail.com? 15 Q. 16 Α. Yes, sir. Who is Fred Smith? 17 Ο. 18 The CEO of FedEx Express or -- I can't Α. 19 tell you the -- he's the CEO of a big FedEx 20 company. 21 Is he CEO of FedEx Corporation? Q. 22 That sounds familiar. Α. 23 Q. Which is the parent company? Parent company of FedEx Express. 24 Α. 25 Have you met him before? Q.

1 A. Yes, sir.

2 Q. When was the first time you met him?

3 A. I met him in 1989.

4 Q. Under what circumstance?

5 I was in the crew lounge. I was the only Α. pilot in the crew lounge at that -- during that 6 7 evening, and it was right after I finished training initially for the 727. And he walked in 8 9 through the door, and he walked right up to me and I introduced myself and I called him Mr. Smith, 10 11 and he said, call me Fred. And I said, I want to 12 thank you for building such a great company that employs me. And he asked me -- he asked me when I 13 was going to upgrade from the second officer 14 position, and I said, there's only one person in 15 16 this Company that knows the answer to that, and I'm talking to him. 17 18 Could have been the fastest promoted pilot Ο.

19 in FedEx history potentially.

All right. So how long did thatconversation last approximately?

22 A. Two or three minutes.

23 Q. Have you had any other conversations with 24 him?

25 A. Directly and indirectly.

1 Have you had other direct conversations Ο. 2 with him? On the night of Flight 705, I was the 3 Α. first FedEx pilot to arrive at the hospital. 4 The Union called me and asked me to go help the 5 6 families deal with the press. And so that night 7 that I was there, Fred flew into town and went straight to the hospital. So Joe DePete and I 8 9 spoke with Fred briefly before he went in to talk to the pilots in the hospital rooms. 10 This is the Auburn Calloway incident? 11 Ο. 12 Α. Yes. Flight 705. 13 Q. What was the substance of your conversation in the hospital with Fred Smith? 14 15 It was very short, very brief. He thanked Α. us for being there, and we briefly told him that 16 17 we had kept the press out of the hospital rooms. 18 It was just a brief report. This is a status of what is going on. 19 20 Q. These are the hospital rooms of the pilots that were injured in that flight? 21 22 Α. I'm sorry? 23 Q. You're referring to the hospital rooms of 24 the pilots who were injured on that flight? Yes -- well, it was in -- they had just 25 Α.

1 come out of -- one of them had just come out of 2 surgery, and another one was scheduled for 3 surgery. So I don't know whether it was their personal hospital rooms or the initial post-op. 4 But the patients are the pilots who were 5 Q. 6 injured in that flight? 7 Correct. Α. So he greeted you, you gave him an update 8 Q. 9 about the -- what was going on? 10 The status at the hospital. Α. 11 Ο. The status. 12 A. And then he went right into the rooms and talked to the families. 13 14 How long do you think that conversation Q. took? 15 16 Α. Two or three minutes. Q. Any other direct conversations with Fred 17 Smith? 18 19 Let me think. No. Just indirect Α. conversations with him. 20 21 What do you mean by "indirect Ο. conversations"? 22 23 Α. Well, he challenged me to a public debate. How did he do that? 24 Q. 25 A. On the front page of the Commercial

1 Appeal. 2 Q. Why did he want to debate you? 3 Because there was a union election, and I Α. was one of the leaders of the union attempts. 4 So he wanted to debate a leader of the 5 Q. Union with respect to the pros and cons of a union 6 7 representation? Exactly. 8 Α. 9 Q. Did you have that debate? No, sir. 10 Α. 11 Ο. When was that -- when did that take place? 12 I want to say somewhere between '93 to Α. 13 I can't remember the exact year. **'**95. 14 Did he want to debate -- was anyone else Ο. challenged to a debate in addition to you? 15 16 There was an ALPA representative who -- I Α. 17 think he challenged the president of ALPA or 18 whatever his title is. Chairman or president of 19 ALPA, Randy Babbitt I believe was the other guy. So he was interested in debating 20 Q. 21 leadership of the Union; is that correct? 22 Α. Correct. Any other communication, indirect 23 Q. communications with Mr. Smith? 24 25 A. Man, not that I can recall. I mean, my

1 lawyers communicated with him during the seniority litigation. 2 Okay. Anything other than that? 3 Ο. Not that I can recall. 4 Α. If he was in the room here today, how 5 Q. would you refer to him as, Fred or Mr. Smith? 6 7 If I was speaking to him? Α. 8 Uh-huh. Ο. 9 Α. I would shake his hand and call him Fred. 10 Let's turn back to this email that's been Ο. marked as Exhibit 8. You sent the email -- the 11 12 originating email to Bill McDonald at 8:00 a.m. on 13 Sunday, August 4, 2013? 14 They're on the -- you mean on ME 127? Α. Yeah. 15 Ο. 16 Α. Okay. You sent that email to Bill McDonald on 17 Q. 18 Sunday morning at 8:00 a.m. on August 4, 2013? 19 Yes. Α. What were you doing prior to sending this 20 Q. 21 email? 22 Α. I was I believe researching articles on 23 the printer bomb incident. Had you been up all night? 24 Q. Α. 25 Yes.

1 Is it normal for you to stay up through Q. 2 the night? If you're a FedEx pilot, yes. 3 Α. So had you -- had you been -- had you had 4 Ο. a flight that prior day or that night? 5 6 Α. I don't recall. But once you get on a 7 night cycle of flying, it's hard to go back and forth. A lot of pilots will bid their schedules 8 9 according to day flying or night flying depending on what their seniority can do for them, and in my 10 11 case I had been night flying for quite a while. 12 Q. And you were night flying during this August 2013 time period? 13 14 I couldn't tell you, but I have never held Α. day flying seniority-wise. So that's a pretty 15 16 good guess. Let's take August 4th, for example. It 17 Q. 18 indicates in this email that you're about to close 19 your eyes and call it a day. Yes, sir. 20 Α. 21 What time period would you typically sleep Ο. 22 if you were going to sleep at 8:00 a.m.? 23 Well, typically I wouldn't wait to go to Α. sleep at 8:00 a.m. Typically I would go to sleep 24 somewhere around 6:00 to -- sometime around 25

```
1
      sunrise.
2
      Q.
              And how long would you sleep?
               Well, I -- if I'm a lucky man, I would say
3
      Α.
      anywhere between six and eight hours.
4
5
               And if you're unlucky?
      Ο.
               That would be at a hotel with maids
 6
      Α.
7
      banging on the door two or three times a day.
8
               Were you at -- go ahead.
      Q.
9
      Α.
               So it just depends on where I'm at.
10
               Were you at home when you sent this email?
      Q.
11
      Α.
              Yes, I was.
12
               So if you're at home, would you expect to
      Q.
13
      sleep six to eight hours?
14
               Yes.
      Α.
               And you said you had been researching the
15
      Ο.
16
      printer bomb prior to sending this email?
17
               That's my best recollection. Yes.
      Α.
18
               Is that what motivated you to send this
      Ο.
19
      email?
              Yes, sir.
20
      Α.
21
               Had you been drinking alcohol prior to
      Ο.
22
      sending this email?
23
      Α.
               I don't recall.
              Is it possible?
24
      Q.
25
               Anything is possible.
      Α.
```

1 Is it more likely than not that you did Ο. 2 before this? I don't recall drinking alcohol when I 3 Α. sent this email. 4 Were you under the influence of any kind 5 Q. 6 of medication or drug? 7 No, sir. Α. Now, Bill McDonald responded to this -- to 8 Ο. 9 your email and said that he wanted you to meet with Rob Fisher and Todd Ondra; is that correct? 10 Yes. I -- if you're referring to the 11 Α. August 7th email right above that one? 12 13 Right. Q. 14 Α. Okay. Is that what -- is that your recollection 15 Q. 16 of how he communicated to you? 17 Α. Yes. 18 And it says here that he placed you on NOQ Ο. 19 status; is that correct? 20 Α. Yes. 21 Then in the next email of this exhibit Ο. 22 from you to Bill McDonald, it indicates that you 23 had called Rob, I'm assuming that's Rob Fisher; is that correct? 24 25 Yes. I believe that's correct. Α.

1 And do you recall when you called Captain Q. 2 Fisher that particular day? No, I don't. 3 Α. It was sometime in the afternoon? 4 Ο. Exactly. 5 Α. 6 Q. And --7 According to this email, yeah, that's what Α. it says. 8 9 In your normal course of the use of the Q. word afternoon, do you refer to that as after 10 lunch and before dinner? 11 12 Well, I don't know about my meals because Α. 13 we -- our days and nights are mixed up and 14 confused. I may be eating breakfast when you're eating lunch. Okay. So... 15 16 Ο. Noon to six? Yes. I would say so. Well, it says I 17 Α. 18 sent the email at 6:58 p.m. 19 But you say in the email that you called Q. Rob "this afternoon." 20 21 Yeah. But I couldn't tell you exactly Α. 22 when I called on this is what I'm trying to tell 23 you. 24 Q. This email indicates that you want to fly a trip to Panama. Can you explain what -- the 25

1 details of that trip? I had been assigned a trip to Panama as 2 Α. part of my line. 3 So it was a FedEx flight and not a 4 Ο. vacation? 5 Α. When they build your calendar and you're a 6 7 pilot and you log on to the Company computer, you can see your trips. Well, Bill had placed me on 8 9 NOQ, and there's this line that goes all the way through every week of your calendar. But your 10 11 trips are still there. Right. And you're going -- and in my mind I'm thinking, can we get 12 this thing resolved pretty quickly because I want 13 that trip to Panama. I wanted to go to Panama. 14 So the Panama flight was a FedEx flight, 15 Q. 16 not a vacation? 17 Correct. Α. 18 The last sentence of this email says, "but Ο. having said that, I understand why you did what 19 you did." 20 21 Yes. I said that. Α. What did you mean by that? 22 Q. 23 Α. I recalled what Rob Fisher had told me in the hallway about Bill being pissed that he 24 couldn't discipline me about Laredo. And this was 25

1 my way of conveying to him, I know what you're 2 doing here. 3 Okay. Q. It wasn't that I agreed with what he did. 4 Α. I was just letting him know I think I know what 5 this is all about. 6 7 Ο. Okay. And that's based on your personal belief, correct? 8 9 Α. Yes, sir. He didn't say that he was taking you off 10 Ο. 11 that flight because of anything related to the Laredo incident, did he? 12 Well, the way it works is if you're NOQ, 13 Α. crew scheduling looks at that and within so many 14 hours of a trip, I believe it's 24 hours prior to 15 the trip, they will remove you from that trip. So 16 as long as you're in NOQ status, that trip is 17 18 coming off your line like the day before so that 19 they have time to assign it to another pilot. So 20 Bill didn't have anything to do with crew 21 scheduling's removal of me from that trip, but he 22 did place me on NOQ status. At least that's what 23 I understand the testimony to have been so far. I don't know whether it technically was Rob Fisher 24 or whether it was Bill McDonald, but I thought I 25

1 heard that Bill put me on NOQ. But at the time that this happened, what 2 Q. 3 was your understanding? I thought Bill did it. 4 Α. How long -- was the trip basically a down 5 Q. 6 and back? 7 For Panama? Α. 8 Ο. Yes. 9 No. It was -- it had an extended layover. Α. It had like a two- or three-day layover in Panama, 10 11 which was one of the reasons why I wanted to fly the trip. It would have been a nice trip to pick 12 13 up. 14 I don't blame you. All right. Did you Q. have any other flights for that week? 15 16 Α. I don't remember. 17 You're paid for that trip? Ο. I believe so. 18 Α. 19 Again --Q. I think it came out of my sick bank. 20 Α. 21 Are you sure about that or do you know or Q. 22 are you speculating? You're pointing to our 23 paralegal. Yes. Eventually my sick bank was refilled 24 Α. 25 for this four-month duration of NOQ. But that's

1 my best recollection.

2 And then you again express interest in Q. arranging a phone call with the head of Corporate 3 Security and Fred; is that right? 4 Yeah. I still thought that what my 5 Α. security concerns were were valid. I realized 6 7 what Bill McDonald was trying to do to me, and I wanted to, you know, put him on notice that I 8 9 still want to talk to Fred and I still want to talk to the Security department. So, you know, 10 11 his perception it was unusual for me to want to talk to Fred, he didn't --12 Let's stick with your -- what you know. 13 Q. You don't have to talk about what Bill McDonald 14 was doing in his deposition. 15 16 What he testified to? Α. 17 Yeah. Q. 18 Well, at any rate my perception was is Α. that he was interfering in this process by putting 19 20 me on NOQ. Okay. Are you familiar with any other 21 Ο. 22 pilots that have been placed on an administrative NOQ status? 23 24 Α. Well, I have -- I have spoken with and heard about other pilots have been placed on NOQ, 25

1 yes. 2 Q. Who do you know that has been placed on NOO? 3 I would say Barney Barnhart was one. I 4 Α. have known several pilots that had cancer and went 5 6 beyond their training cycle and got placed on NOQ. 7 Such as? Ο. Well, I can't think of their names right 8 Α. 9 now, but I have been placed on NOQ before and 10 so --11 Q. Okay. Let me narrow the question then. Are you aware of any pilots who have been placed 12 13 on NOQ in order -- no -- contemporaneous with a 14 scheduled meeting in Memphis? Not once. 15 Α. 16 Are you aware of any pilots who have --Ο. who are not resident in Memphis who have had 17 18 scheduled meetings with flight management in 19 Memphis? 20 A. I am not privy to that information. Ι 21 wouldn't know how I would know that. 22 Why did you reach out to Bill McDonald to Q. set up this call with Mr. Smith? 23 A. I thought that it would be the fastest way 24 to get a meeting with Mr. Smith, and I felt like 25

1 that my previous experience of going through the 2 chain of command and the executive branch of this 3 Company, I had gone all the way to the COO, the only other logical person above him would be Fred. 4 5 Well, I'm asking in terms of setting up Q. 6 the meeting with Fred, why did you ask Bill 7 McDonald to do it? Because he was my chief pilot. 8 Α. 9 Q. Why didn't you ask your fleet captain? I could have, but --10 Α. Why didn't you contact someone in Security 11 Ο. 12 to set up this meeting? MR. SEHAM: I'm sorry, I think the 13 14 testimony was being trampled on, I could have 15 but --16 Well, this was -- I considered it. Α. Ι 17 wanted it to be as expeditious as possible. I 18 wanted to pay some courtesy to the department that 19 I worked in. So I contacted the chief pilot. I 20 assume that Bill McDonald had known my previous 21 Security Committee experience in the Union. 22 Why did you make that assumption? Ο. 23 Α. Because he had worked in the Union. Ι 24 just assumed that he knew of my communications to the pilot group. I was under the assumption that 25

1 he was aware of my previous experience. Why didn't you take your security concerns 2 Q. directly to Bill McDonald? 3 Because it would take too long to try to Α. 4 convince him. I wanted a conversation with Fred. 5 Why didn't you take your concerns to 6 Q. 7 someone in the Security department? I already had. 8 Α. 9 Q. In 2001, correct? And '02. 2001 and 2002. 10 Α. 11 Ο. At no time between 2002 and 2013, correct? 12 That's correct. Α. But you thought that it was not 13 Q. appropriate to bring those concerns back to 14 Security? 15 16 A. I thought it would have been a waste of time. 17 18 Why didn't you bring your security Ο. concerns to some other executive other than Fred 19 Smith? And did you consider --20 21 Again for the same reason. I had already Α. 22 exercised the highest authority in the management 23 branch that I could go in 2001, 2002. Why would I 24 go back up through the same channels and spend months and months and months trying to develop a 25

1 relationship with all these people? It didn't 2 make sense to me. 3 It's only a 15-minute conversation, right? Q. It's not like you had to build a relationship. 4 You just wanted to convey some concerns, correct? 5 Correct. But I feel like I had already 6 Α. exhausted those in 2001 and 2002. And I don't 7 know if you know Fred or not, but he's a pretty 8 9 direct individual. Why didn't you just call Fred directly? 10 Ο. 11 In retrospect maybe I should have, but at Α. the time I wanted to pay a courtesy to my boss. 12 13 Could you have sent Mr. Smith an email? Q. 14 I don't know his email address. Α. I wouldn't even know how to get it. 15 16 Ο. You don't have access to that email on 17 Company --No. I don't think it's available. 18 Α. 19 On the Company system? Q. I don't know if it's available. 20 Α. 21 Have you looked? Q. 22 No. But if you go to the FedEx website, I Α. don't think it's there. 23 24 Q. You're speculating on that, right? 25 Well, I mean, I may have done a cursory Α.

1 inspection of the FedEx website at the time, but 2 that's not the reason why I wrote Bill McDonald. I wrote Bill McDonald because I didn't want to 3 ambush him. I wanted -- if he got a call from 4 Fred saying, why is Estabrook contacting me about 5 6 security and Bill McDonald didn't know anything 7 about it, that's just a courtesy to Bill McDonald, hey, I'm going to our CEO. 8 9 Okay. But you asked Bill McDonald to have Q. Fred call you; is that correct? 10 That's correct. 11 Α. 12 Q. Could you have just told Bill McDonald, hey, Bill, I'm going to call Fred Smith and talk 13 to him about some security issues? 14 I could have done that too. 15 Α. There's probably two or three more ways I could have done 16 it. 17 18 In retrospect do you think that would have Ο. been a better approach? 19 I don't know. I think that in the final 20 Α. analysis Bill was still upset about Laredo, and I 21 22 think he saw this as an opportunity to try to 23 paint me as an unsettled character of some sort. 24 Some sort of mentally challenged pilot who needed to be evaluated. 25

1 Did he say anything like that to you? Q. 2 Α. No. In fact, he didn't say much at all. So it's your personal belief that that is 3 Q. what he was doing? 4 That's my belief based on the actions that 5 Α. were taken against me, yes. 6 7 Could you have discussed your security Ο. concerns with the Union? 8 9 Α. I could have. Why didn't you? 10 Ο. 11 Α. They weren't there when I had did these original briefings in 2001 and '02 with senior 12 13 management. 14 So you didn't go to the Union because they Ο. weren't around when you were there in 2001 and 15 16 2002? 17 For the same reasons I discussed about Α. 18 management. 19 That you had spoken with Union officials Q. before and it was not successful? 20 21 I don't know that it wasn't successful. Α. 22 They certainly facilitated my comments to 23 management, but I would have been reinventing the 24 wheel again. To me I was trying to get a phone 25 conversation with Fred Smith. I did a courtesy

1 phone call to Bill McDonald hoping that that would be received in good fashion. I told him I was the 2 3 previous Security Committee chairman. I didn't want to go into a lot of details 4 in an email about what I was concerned about. 5 Ιf 6 Bill had called me, if he had picked up the 7 telephone and called me and said, Mark, what is this about? I would have discussed it with him on 8 9 the telephone. 10 And could you have called him and Ο. 11 discussed it? 12 I could have. But had --Α. Go ahead. 13 Q. 14 But it's not always easy to get your Chief Α. 15 Pilot on the telephone. But you didn't even try, right? 16 Ο. I wanted an email. 17 Α. 18 In 2013 ALPA was in place, correct? Q. 19 Correct. Α. 20 Q. So there is different Union management in 2013 than there was in 2001 and 2002? 21 22 Α. Sure. 23 Q. You didn't think it was worth an effort to 24 communicate your concerns with them? 25 I didn't want to take the time. Α.

1 You ultimately had a meeting with -- you Q. 2 ultimately had a meeting with Todd Ondra and Rob Fisher and Robb Tice, correct? 3 Yes, sir. Α. 4 What was the date of that meeting, if you 5 Q. 6 can recall? 7 Α. August 9th. And where did the meeting take place? 8 Ο. 9 In AOC, Memphis, Tennessee. Α. Do you know why those individuals were 10 Q. 11 involved in this particular meeting? 12 Α. Management chose them. At the time of the meeting, were you aware 13 Q. of what Mr. Ondra's position was at FedEx? 14 I didn't know what his current position 15 Α. 16 was. 17 Q. I mean, at the time of that meeting, did 18 you understand Mr. Ondra was a --19 Is in security. Α. Was a member of the Security department? 20 Q. 21 Yes, sir. Α. 22 At the time did you understand that he had Q. 23 an emphasize on aviation security? I don't remember him telling me what his 24 Α. 25 title was.

1 But in your own personal knowledge as you Q. 2 approached that meeting, did you know what his role was with the Company? 3 I knew he was a Security manager for 4 Α. FedEx. 5 At this meeting -- well, how long did the 6 Q. 7 meeting take? I would give you a guesstimate. I would 8 Α. 9 say probably no longer than 40 minutes at most. 10 Who led the meeting with respect to the Ο. 11 management group? 12 Who led the meeting? Α. 13 Yes. Q. 14 I really don't understand the question. Α. Did it seem like someone from that side 15 Q. 16 was the one that was asking questions and responding to your comments? 17 18 Α. No. 19 What concerns did you raise in that Ο. meeting? 20 21 The first concern that I expressed to them Α. 22 was my concern about real-time tracking, what I 23 learned about the printer bombs, the dummy shipment, and the exploitation of our aircraft as 24 25 vehicles for bombs. I had a concern that we

1 weren't doing enough to improve our security for 2 the airplanes. And I --3 Let me get this written down, I'm sorry. Q. You're getting ahead of me. 4 All right. 5 Α. 6 Q. So I have real-time tracking, the printer 7 bomb, and the dummy shipments. Yes, sir. 8 Α. 9 And the concerns over our efforts to do Q. 10 what? 11 Α. To deter and prevent bombs on our 12 airplanes. 13 Anything else? Q. 14 I spoke about what I had learned about Α. al-Asiri and Al-Qaeda, and that I had presented 15 16 this material as a model to Bill Logue in 2002, and that my predictive model came true. 17 18 Anything else? Q. 19 I gave them my military background. Α. Ι told them that I was an AWACS aircraft commander 20 21 who worked in --22 Hold on. I think my question is what Q. 23 other concerns did you raise in the meeting? Well, I'm getting to that. Do you want to 24 Α. know what I told them, or do you just want to 25

1 stick to security? I want to stick to the concerns that you 2 Ο. 3 raised in the meeting. Α. Okay. 4 MR. SEHAM: I think he's giving you 5 the background to what the next concern was. 6 7 Well, I feel like you're about to tell me Ο. that you told them about your military background? 8 9 Α. Yes. And then what happened? 10 Ο. 11 I'm just giving you the sequence of what I Α. 12 discussed. 13 Q. Okay. 14 If you want it by the subject matter, I Α. will do it any way you want. 15 16 What happened after you told them about Ο. your military background? 17 18 I told them about my father who flew Α. 19 rescue missions at the end of the Batista regime in Cuba, and he flew families out of Cuba. I told 20 21 him that my grandfather worked in intelligence in 22 World War II, and basically that I had a 23 background myself in intelligence and I don't come to the table without any credentials. And they 24 asked me is there anything else? And I said, 25

1 well, as a matter of fact, there is. I have
2 concerns about rumors I have heard in the crew
3 lounge about Auburn Calloway. I heard that he had
4 converted to Islam. And based on my personal
5 knowledge of Auburn Calloway, I felt this was
6 something that we should investigate.

7 Q. Anything else that was discussed in that 8 meeting?

9 A. We talked about my military experience, 10 tracking and following the Russians around the 11 North Atlantic. I -- let's see, we talked 12 about -- oh, we talked about appealing to the 13 other -- I'm sorry, not to the -- not to the 14 other -- strike that.

We talked about me trying to convince 15 16 FedEx to go to Homeland Security to lobby for the termination of the transmission of real-time 17 18 tracking data. I thought it would be in our best 19 interest if we stop publishing that data. I said 20 at the -- also with regards to Calloway, I said, 21 if it is indeed true that he is communicating with 22 Al-Qaeda, it may bear fruit to mike his cell and 23 maybe FedEx Security could talk to the Department of Justice about that. 24 Q. Anything else? 25

1 I mentioned the parallels between 9/11, Α. 2 the attacks on 9/11, and Auburn Calloway's attack on Flight 705. 3 Anything else? 4 Ο. As I sit here trying to rack my brain, I 5 Α. think that's the bulk of what I said. But if I am 6 7 missing something, please remind me, something that you have a question about. 8 9 Well, let me go over what you have said, Q. and I'm not going to try to even paraphrase or 10 11 repeat what you said. I'm just going to do it 12 sort of as a heading if that's fair. You mentioned real-time tracking, what you learned 13 about the printer bomb, what you learned about the 14 dummy shipments, efforts to deter and prevent 15 bombs on airplanes, al-Asiri and Al-Qaeda, right? 16 Yes, sir. 17 Α. 18 As they relate to the printer bomb? Q. Yes, sir. 19 Α. 20 Q. You discussed your military background. 21 You discussed your father's background and your 22 grandfather's background. You discussed Auburn 23 Calloway rumors that he had converted to Islam and 24 that he was communicating with Al-Qaeda? 25 No. Α.

1 Q. No? 2 Α. I said that it was reported to me in the crew lounge via rumors that he had converted to 3 Islam. I didn't say he converted to Islam. 4 Т also didn't say that he has been communicating 5 6 with Al-Qaeda. I said, perhaps if he is, it would 7 bear fruit if we miked his cell and gathered intelligence. 8 9 And then you talked about going to Q. Homeland Security to terminate the transmission of 10 11 flight data, real-time flight data? 12 Yes. To go to the Federal authorities and Α. bring this real-time tracking system to a close 13 14 for public dissemination. 15 And you talked about the parallels between Q. 16 9/11 and Auburn Calloway? Yes, sir. 17 Α. 18 Is that a fair summary of what was Ο. discussed at this meeting? 19 20 Α. I think so. I mean, I'm doing my best to 21 recall everything that was discussed. That's the 22 security portion. Now, there were other things 23 that were discussed. Okay. What else was discussed? 24 Q. 25 Not in the security vein, but at the time Α.

1 that I concluded my comments, they asked me, do you have any other concerns? I said, well not 2 right now, but at that time Robb Tice stood up and 3 he had a big stack of Mayday Mark postings 4 highlighted. And he pushed them across the table 5 6 and gave them to me, and he said, are you Mayday 7 Mark? I said, who is Mayday Mark? He said, aren't you Mayday Mark on Airline Pilots Central? 8 9 Or whatever the name of the bulletin board is. Ι said, I don't have a clue what you're talking 10 about. And he says, Bill McDonald thinks you have 11 12 had a stroke. And I -- as I recall, I laughed. I said, where is Bill McDonald? And Robb Tice said, 13 14 he's on vacation. And I said, well, if he's going to make that kind of allegation against me, he 15 ought to have the cojones to show up at this 16 17 meeting. And Robb sat back down, and he says, are 18 you telling me right now that you didn't make 19 these postings about an ischemic attack, having an 20 ischemic attack? And I said, that's exactly what 21 I'm telling you. 22 And Rob Fisher at that point said, Mark, 23 do you have your medical certificate? I said,

24 yes, I do. May I see it? So I took it out of my 25 wallet. I handed it to Robb Tice. Rob says, this 1 is not Mayday Mark. And Robb Tice said to Fisher, 2 how do you know? And Rob Fisher said, his medical is in January. And Mayday Mark's medical was in 3 November. And I didn't know what was going on at 4 the time. I didn't understand the logistics of 5 what they were trying to do by assigning Mayday 6 7 Mark to me. But I knew something was very 8 strange.

9 And at that point Rob Fisher said to me, Mark, I'm putting you back on flying status in 10 11 20 minutes. And I said, okay, but what about my security concerns? You got to remember my 12 original intent was security in the very 13 14 beginning. I still wanted somebody to talk to me about security, and none of the three individuals 15 16 from management at that meeting ever answered my security concerns, not a single one of them, 17 18 anything I have said. So ... 19 What did Rob Fisher say in response to Ο. 20 your question about your security concerns?

A. Nothing. He didn't say anything. He
said, Mark, I'm putting you back on flying status.
Q. Well, I think your testimony is he said he
was putting you back on flying status, and then
you asked, what about your security concerns.

1 I said, what about my security concerns? Α. 2 And at that point they were saying, well, that's Ondra's department. Ondra didn't leave the 3 meeting once. He left the meeting four or five 4 times. He took various cell phone calls during 5 6 the meeting. He was in and out of the room four 7 or five times. And during that particular conversation about Mayday Mark, he was not in the 8 9 room. And I think part of the misunderstanding of this Mayday Mark incident is they had this belief 10 11 going into the meeting that I had had a stroke. I 12 didn't know that. I thought we were -- in fact, the ALPA attorney called me and said, do you want 13 14 representation? I said, for what? Why do I need 15 an attorney? I'm going there to talk about 16 security. Well, I guess the Company contacted the Union and said, he should bring counsel. 17 18 You don't know that to be a fact though, Ο. 19 right? 20 A. I think it's in emails that you guys 21 supplied to us. 22 But you don't have personal knowledge of Q. 23 that, do you? 24 A. I don't have personal knowledge, that is correct. 25

1 All right. Anything else that was raised Q. 2 or spoken about at the meeting? At the end of the meeting, Robb Tice and I 3 Α. spoke in the hallway. 4 What was discussed at that point? 5 Ο. Α. I said, why didn't you go to the operator 6 7 of the bulletin board and ask them who Mayday Mark was? Whoever posts on those bulletin boards, they 8 9 have to sign up. Why didn't you just contact the pilot who ran the bulletin board and ask him who 10 11 is Mayday Mark, instead of dragging me into this 12 mess? 13 What did Robb say in response? Q. 14 He said something about the First Α. Amendment. He says, no, no, no, we can't 15 16 interfere with the First Amendment rights of the pilots. 17 18 Did he say anything else? Ο. 19 That was it. Rob Fisher and I walked Α. 20 through -- out the AOC meeting room, down the 21 hallway, and as I was leaving to go catch a 22 commercial flight back to Austin, he said, Mark, 23 I'm putting you back on NOQ right now just as soon as I get over to my office. I said, thanks, Rob, 24 appreciate it. I thought it was the end of it. 25

Q. You said he's putting you back on NOQ or 1 2 he's taking you off? I'm sorry, he is putting me back on flight 3 Α. status, taking me off of NOQ. 4 And that concludes the meeting? 5 Q. 6 Α. I think so, yes. 7 With respect to real-time tracking, I Ο. think we covered that. You're referring to the 8 9 tracking of planes, the data of -- the real-time data of the flight, correct? 10 11 Α. Yes, sir. 12 Q. That information that is then conveyed to the FAA? 13 14 Yes, sir. Α. And then the FAA publishes it on a 15 Q. website, and you named one of them. 16 17 Multiple websites and also on apps on your Α. 18 iPhone. Okay. So --19 Go ahead. Q. 20 Α. So one website to give you an example was 21 Flightaware.com. 22 And that's what your concern was about Q. 23 when you mentioned real-time tracking? What? 24 Α. 25 This live tracking of the flight that is Q.

1 placed on websites like Flightaware.com? 2 Α. Yes, sir. And then you communicated what you learned 3 Q. about the printer bomb, and that's a summary of 4 what you read online, correct? 5 Α. Yes, sir. 6 And you've discussed your concerns about 7 Ο. the dummy shipments. Again that's what you read 8 9 online, correct? Yes, sir. 10 Α. 11 And what specifically did you say about Ο. the dummy shipments? 12 I said that in 2001 and 2002, I predicted 13 Α. that they would ship dummy packages ahead of an 14 actual bomb placement. They would collect the 15 data, the flight track, time, altitudes, location, 16 they would take that data and use it to set the 17 18 timers of their detonators. 19 That's why you wanted the real-time Ο. 20 tracking of the flight information eliminated? 21 Yes, sir. I thought that you're aiding Α. 22 and abetting these terrorists. We are not deterring them. It's one level of deterrence that 23 we can do that won't cost us a dime. We should be 24 doing it right now as we speak, but we are not. 25

1 And to do that it would require FedEx to Q. 2 go to the FAA, correct? They act in concert. The Company 3 Α. publishes; the FAA receives and disseminates. 4 5 You had a -- you know Auburn Calloway, Q. correct? 6 7 I knew him. Α. Prior to the incident in the mid-nineties, 8 Q. 9 how would you describe your relationship with him? I was his training partner in two aircraft 10 Α. 11 training programs, the 727 and the DC-10. So I spent weeks and weeks and weeks with him. 12 13 Were you ever roommates? Q. 14 No. Α. Did he ever confide in you as why he did 15 Q. what he did in that attack? 16 We haven't spoke since he did what he did. 17 Α. 18 And you heard rumors that he had converted Ο. 19 to Islam? 20 Α. Yes, sir. 21 Was that concerning to you? Q. 22 It was worth mentioning as another item Α. 23 when they said, do you have any other issues, and 24 I said, yes. So as a matter of fact, it was more of an afterthought than it was a central concern 25

1 when I wrote to Bill McDonald. 2 Why was his conversion, his alleged Q. conversion to Islam a concern to you? 3 Because of his connection to violent Α. 4 takeovers of aircraft. 5 The connection of people who have the 6 Q. 7 Islam faith and their connection to the takeover of aircraft, correct? 8 9 I'm not going to be politically correct Α. with you. I believe that Muslims are engaged in 10 terrorism all over the world. 11 12 Q. Okay. And any time you have a terrorist, which 13 Α. is what Auburn Calloway was, if the rumor is true 14 that he has aligned himself with Islam, we should 15 16 be doing our due diligence in collecting whatever intelligence we can get out of him. 17 18 Okay. Now, you mentioned that you Ο. 19 consider Mr. Calloway a terrorist? Yes, I do. 20 Α. 21 And how do you -- what is your formation Ο. of that belief? 22 23 Α. His violent attempt to kill three pilots 24 on Flight 705. 25 Q. Okay. Any other -- anything else that

would contribute to your belief that he's a terrorist?

3 A. That's enough for me.

Now, did you hear rumors that he was 4 Ο. 5 communicating with Al-Qaeda, or you just had a fear that he may communicate with Al-Qaeda? 6 The rumors I heard were -- on two 7 Α. No. occasions in the crew lounge I heard several 8 9 pilots talking -- now pilots I didn't know. But when we congregate in the crew lounge, we're 10 11 filling out and signing flight releases and 12 checking weather. We're all packed together. I mean, there's several hundred of us in there every 13 night, and you hear conversations going on around 14 15 you, by you, right in front of you. You hear a myriad of different... 16

Q. Had you heard he was communicating with Al-Qaeda, or were you concerned that he may communicate with Al-Qaeda?

A. Well, the issue about -- that was my personal concern is if a guy has aligned himself with terror in a cockpit and he's joined Islam, I think it would be -- he would be a good source for intelligence gathering. That's my personal opinion.

1 So there weren't -- just so I'm clear, Ο. 2 there were not rumors in -- among pilots that he was actively communicating with Al-Qaeda? 3 There were -- I did not hear that specific Α. 4 rumor in the crew lounge. However, the inference 5 was in these conversations is that he's converted 6 7 to Islam, and I think most pilots would expect the Company and the Department of Justice to be 8 9 monitoring his cell if they take security seriously. You are aware that the government does 10 11 monitor cells, right, inside prisons? 12 I appreciate your question, but it's --Q. I'm not the one being deposed. I hate to be, you 13 know, abrupt about it, but this is my opportunity 14 to ask you questions. Okay? 15 16 I'm sorry. Α. 17 What is your knowledge of the government Q. 18 monitoring cells? 19 They get court orders to do it. Α. How do you know that? 20 Q. 21 I read. Α. 22 Where is your source of information? Q. 23 You can pull it up on the Internet. Α. 24 Q. So it's online newspaper articles? You can -- yes. You can go to any Google, 25 Α.

1 Yahoo, whatever search engine you want and just 2 Google the search terms. 3 You haven't been involved in an effort by Q. the government to bug a prisoner's cell, have you? 4 No. I have not. 5 Α. Have you seen any court orders that are 6 Q. 7 permitting the bugging of a particular inmate's cell? 8 9 I have not read a particular court order, Α. but I do know that the court order is the legal 10 11 vehicle for the Department of Justice. They get a federal judge to sign a court order permitting the 12 eavesdropping on prisoners' cells. They do it for 13 intelligence gathering all the time. 14 And you're saying that based on your 15 Q. 16 knowledge of what you've read on the Internet, correct? 17 18 Yes. Α. 19 And you have -- just to be clear, you have Q. not actually seen a court order requiring or 20 allowing that, correct? 21 22 Α. That is correct. 23 Q. I think I know what the answer is going to 24 be, but I'm going to ask it anyway. Do you know who you heard the rumor that he had converted to 25

Islam? What pilot told you that or where you 1 2 heard that from? 3 The where is in the crew lounge. The who Α. I can't tell you. 4 As we sit here today, are you aware of 5 Q. 6 anyone who has first-hand knowledge of Auburn 7 Calloway's conversion to Islam? No, sir. 8 Α. 9 During this meeting, did Todd Ondra Q. respond to any of your concerns? 10 No, sir. 11 Α. 12 Did he say anything in the meeting? Q. 13 He just nodded his head. Α. 14 During the meeting, did Rob Fisher respond Q. to any of your concerns? 15 16 Α. No, sir. During the meeting, did Robb Tice respond 17 Ο. 18 to any of your concerns? 19 No, sir. Α. 20 Q. At some point later that day were you 21 placed back on NOQ status? 22 Α. No. I think you made the same mistake I 23 did previously. They took me off of NOQ. So I was back on flying status. 24 25 Q. And at some point did they place you back

on NOQ status? 1 2 I just wanted to qualify that. Α. At some point did they place you back on 3 Q. NOO status? 4 That's what Rob Fisher told me. 5 Α. When did he tell you that? 6 Ο. 7 In a phone call the night that I arrived Α. back in Austin, the evening. 8 9 Q. The same day as the meeting? Yes, sir. 10 Α. What was his explanation at that point? 11 Q. He called me and said, Mark, I have got 12 Α. some unfortunate news for you. I said, what is 13 that? He says, I'm going to have to place you 14 back on NOQ. I said, why? And he said, Security 15 wants you to get a psychiatric exam. And I said, 16 what the F for? 17 18 Did you use the real profane word? Q. 19 Yes, I did. Α. 20 Q. I appreciate your candor with this proceeding. I just wanted to make sure I got the 21 22 clear record of what happened. 23 And he said, Mark, watch your language. Α. We are on a recorded line. And I said, I don't 24 give an F. I said, why does Security want me to 25

get a psychiatric exam? And Rob said, all they 1 said was is you know too much. 2 3 Did he explain that? Q. No, he didn't. Α. 4 How long did the conversation last? 5 Ο. Less than five minutes. My phone cell 6 Α. 7 records should indicate that, which we have provided to you. 8 9 What time was this phone call? Q. I want to say it was sometime around -- it 10 Α. 11 was late in the evening, close to sunset. Late in the day I should say, not in the evening, but late 12 in the day. 13 14 So this was summertime so somewhere around Ο. 7:00 or 8:00? 15 Could be. Again it's reflected on the 16 Α. 17 telephone log I provided you. 18 Was anything else said during this Ο. meeting? 19 20 Α. Not that I can recall. He apologized. Ι said, why didn't you -- why are they -- the only 21 22 other thing we talked about was the timing of it. 23 I said, why are you waiting until now to tell me this? He said, I just -- I just found out about 24 it. I think what happened was I was on the 25

1 airplane flying from Memphis to Austin when they were meeting or having telephone calls or emails 2 or whatever it was they did. And then when I 3 turned my cell phone back on in Austin, I received 4 a phone call from him. He may have tried to call 5 me earlier in the day, but I don't know. 6 7 Okay. Anything else that was discussed Q. during this phone call? 8 9 Α. Not that I can recall. Were you emotional during the call? 10 Ο. 11 Α. Absolutely. 12 Did you cry at all during the call? Q. 13 No. I used some profanity. Α. Do you know what he met by the comment 14 Q. that "you know too much"? 15 16 I assumed it was because of my Α. conversations earlier in the day about security 17 18 issues. 19 You don't know that as a fact? Q. I assumed it. 20 Α. 21 All right. At some point --Q. 22 MR. TADLOCK: You want to take a 23 break? 24 MR. SEHAM: I'm good. 25 MR. TADLOCK: I will step out quick.

1 BY MR. RIEDERER:

2 So at some point you went through the 15.D Q. 3 evaluation process, correct? T believe so. A 15.D. T think the Α. 4 Company attempted to conduct a 15.D examination. 5 6 I'm going to hand you a letter from Alan Q. 7 Armstrong to Robb Tice and James Ferguson dated August 13, 2013, and we will mark it as Exhibit 9. 8 9 (Whereupon, the above-mentioned 10 document was marked as Exhibit No. 9.) (Witness reviews document.) 11 Α. 12 Okay. Have you seen this letter before? 13 Q. 14 I believe so. Yes. Α. Did you see this letter before 15 Q. 16 Mr. Armstrong sent it? I don't recall. 17 Α. 18 Did you contribute to providing Ο. 19 information that is -- the information that is contained in this letter? 20 21 He questioned me on the telephone about Α. 22 what happened, and I'm assuming that is where he 23 got the narrative for his letter. And have you --24 Q. 25 MR. SEHAM: Be careful about

attorney/client communications here. 1 2 Ο. Yeah. And I also will be careful. If I cross the line, just let me know. I don't intend 3 to cross the line. 4 5 Does this letter accurately explain the events as you saw them? 6 7 Well, I mean, it's a four-page letter. Do Α. you want me to take the time to read it? 8 9 Q. Yes. (Witness reviews document.) 10 Α. 11 Well, if I see any inaccuracies in this 12 letter, do you want me to point them out one paragraph at a time or do it at the very end? 13 Why don't you read through it, and then 14 Ο. you can list them off. 15 16 MR. SEHAM: Do you need a pen to mark 17 them as you go? 18 I got one. Can I mark on this? Α. 19 MR. SEHAM: Is that the stickered 20 one? 21 MR. RIEDERER: Yeah. 22 MR. SEHAM: Why don't you mark what 23 the page and paragraph is. A. Okay. (Witness continues to review 24 25 document.)

1 I have read the letter. 2 Q. Okay. 3 And did you want me to tell you what I --Α. just things that leap out at me about it. 4 Yeah. Just -- I'm not sure if we 5 Q. 6 established this on the record yet or not. This 7 is a letter from your attorney to FedEx, correct? Yes. 8 Α. 9 And it is a several page letter that Q. 10 summarizes concerns with FedEx's treatment towards 11 you, correct? 12 I believe that's what it does. Α. 13 And you have now had a chance to read this Q. 14 letter and you have found some inaccuracies in your attorney's letter; is that correct? 15 16 Α. Yes. 17 You can identify them? Ο. 18 In his paragraph numbered 1 he says that I Α. 19 was the FedEx ALPA Security Committee chairman during the months that followed September 11, 20 21 Technically it was the FPA. 2001. 22 Q. Okay. 23 Α. They were in a transition to ALPA. Okay. 24 Q. Okay. 25 That's one correction. In paragraph 9, Α.

1 9(b), that is a topic that we briefly discussed at 2 the August 9th meeting that I didn't mention to you earlier in my testimony. I wanted to start an 3 operations research group within Flight Ops. 4 Μv master's degree is in policy analysis, and I 5 6 thought it would be a good idea to invoke the 7 participation of the pilots in a joint security committee with the Company. I wanted to see more 8 9 direct involvement from the pilots involved in that security process. 10 11 Ο. So 9(b) is not inaccurate. It's just 12 something that you wish to add to what was discussed in your meeting? 13 14 Correct. Α. 15 And is 9(b) an accurate summary of what Q. was -- what you raised in the meeting? 16 Yes. I think it's -- I mean, it's written 17 Α. 18 by an attorney, but I told the attorney. This is 19 what he turned it into. So I think that's 20 accurate. 21 What was the response to -- from the group Ο. 22 to that -- that point that you raised? 23 Α. 9(b)? 24 Q. Yes. 25 Zero. Got no reaction whatsoever. Α.

1 Q. Okay. Anything else in the letter? 2 Α. Nothing leaps out at me as being 3 inaccurate. Okay. I'm going to hand you a letter from 4 Ο. Rob Fisher dated August 16, 2013. We'll mark it 5 6 as Exhibit 10, and ask if you can identify this 7 letter? (Whereupon, the above-mentioned 8 9 document was marked as Exhibit No. 10.) (Witness reviews document.) 10 Α. 11 Okay. I have read it. 12 Did you receive this letter? Q. 13 Yes, sir. Α. And this letter references 15.D of the 14 Ο. Collective Bargaining Agreement? 15 16 Α. Yes, sir. And it's asking you to contact Dr. Bettes' 17 Q. office; is that correct? 18 19 Yes, sir. Α. 20 Q. And Dr. Bettes is with Harvey Watt? 21 A. I believe he was under contract to Harvey 22 Watt. 23 Q. He's the Company's aeromedical advisor? I believe you said that to me earlier that 24 Α. 25 Harvey Watt was the Company's aeromedical advisor.

1 Q. I'm going to hand you an email from 2 Christopher Johnson to you on August 26, 2013. We'll mark it as Exhibit 11. I'm going to ask if 3 you received this email? 4 5 (Whereupon, the above-mentioned document was marked as Exhibit No. 11.) 6 7 Just to be precise, I'm only referring to Ο. the email from Chris Johnson to 8 9 cargopilot@gmail.com. There are other emails on this page that I'm not --10 11 Α. Okay. Starting at the bottom of 080? 12 Correct. Q. Okay. (Witness reviews document.) 13 Α. 14 Okay. I have read it. Do you understand that Christopher Johnson 15 Ο. 16 was employed by Harvey Watt? 17 Α. Yes. 18 Prior to this email, had you spoken with Ο. 19 Mr. Bettes? 20 A. I spoke to him on the telephone several 21 times. I don't know the exact date, but --22 Did you speak to him before you got this Q. 23 email? 24 A. I don't know. But I did speak to him as early as I could. 25

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1 Q. And this email reflects that you were 2 being sent for an evaluation at Talbot Recovery 3 Campus? That's what the email says. 4 Α. Did you have an evaluation at that 5 Q. location? 6 7 No, I did not. Α. Do you have a location -- did you have an 8 Q. 9 evaluation following this email? 10 I did. Α. 11 Q. Do you recall who conducted the first 12 evaluation? 13 The first evaluation was done by my Α. 14 aeromedical examiner Mark Nugent. When did that occur? 15 Q. 16 Immediately after I was informed of this Α. Rob Fisher letter, the -- receipt of the 17 18 August 16th letter, I called my aeromedical 19 examiner immediately. Q. Did he perform an evaluation on you after 20 21 the August 16th letter? 22 Α. Yes. Did you do it in person or over the phone? 23 Q. Both. 24 Α. 25 Q. Do you recall the date that you -- he

1 conducted the evaluation over the phone? 2 No, I do not. I believe he did send a Α. letter to either Harvey Watt or to FedEx. I don't 3 recall. Or he may have sent it to Dr. Bettes, I 4 can't recall. 5 I'm going to hand you a letter -- I'm 6 Q. 7 going to hand you a letter from Mark Nugent to a -- and it's addressed To Whom It May Concern. 8 It's dated August 23, 2013. 9 What is the date again? 10 Α. August 23, 2013. I'm going to hand this 11 Ο. 12 to you so you can look at it. We'll mark this as Exhibit 12. I'm going to ask if this is the 13 letter you were just referring to? 14 (Whereupon, the above-mentioned 15 16 document was marked as Exhibit No. 12.) (Witness reviews document.) 17 Α. 18 I believe this to be the letter, yes. So between August 16th and August 23rd, 19 Q. 20 you had a telephone conversation with Dr. Nugent? 21 Yes. Or home phone. I don't know which. Α. 22 And do you recall the date that you had Q. 23 that conversation? 24 Α. No, I do not. 25 And then did you have an in-person meeting Q.

with him? 1 2 I had an in-person meeting with him during Α. my flight physical. 3 And that was in July of 2013? Ο. 4 July 19, 2013. 5 Α. Did you have an in-person evaluation with 6 Q. 7 him between August 16th and August 23rd? I don't believe so. But I -- I would have 8 Α. 9 to check his records. What was his determination of your 10 Ο. 11 physical state? 12 Α. As he -- and I quote his letter, entirely unremarkable, similar to prior examinations. 13 14 And what his -- what was his determination Ο. of your mental state? 15 16 I did not notice anything unusual or Α. 17 abnormal. Captain Estabrook was well groomed, 18 pleasant, conversant, oriented, logical and appeared cognitively intact. 19 In your conversation with him over the 20 Q. phone, did he also share his conclusions with you 21 22 of his opinion, medical opinions of your mental 23 status? A. I think I asked him. I said, do I -- do I 24 sound crazy to you? He said, of course not. 25

1 Did he express any concerns with any Ο. 2 aspect of your mental state? 3 Α. Absolutely not. Did he express any concerns with any Ο. 4 aspect of your emotional state? 5 6 Α. Absolutely not. 7 And at that time do you believe that you Ο. had any issues with your mental or emotional 8 9 state? 10 Say that one more time. Α. 11 Q. At that time did you have any issues with 12 your mental or emotional state? 13 No. Α. 14 I have another letter that is dated Ο. August 24th, 2013, from Dr. Leonard to you. 15 We 16 will mark this as Exhibit 13, and ask if you can identify this letter? 17 18 (Whereupon, the above-mentioned 19 document was marked as Exhibit No. 13.) 20 MR. SEHAM: Do you have a copy? 21 THE WITNESS: I'm sorry. 22 Α. (Witness reviews document.) 23 I remember this letter, yes, sir. BY MR. RIEDERER: 24 25 Who is Dr. Leonard? Ο.

1 He is an aeromedical examiner specializes Α. 2 in aviation medicine in Atlanta. 3 Did you select him? Did you contact him? Q. I did. I went through a physical with 4 Α. him. 5 6 Q. Did you do that in person? Α. 7 Yes, sir. What was the date of that physical? 8 Ο. 9 Α. 24th. 10 So the date of this letter? Ο. 11 Α. August 24th -- well, that's -- that's a 12 good question. It may have been a day or two 13 before. I don't know exactly when he typed this. 14 It could have been several days after the exam. And were his conclusions of his evaluation 15 Ο. 16 with you that you had no issues with your mental or emotional state? 17 18 That's the way I read it. Α. 19 Is it your belief that on August 24th, Q. 20 2013, the date of this letter, you had no issues 21 with your mental or emotional state? 22 Α. That is correct. 23 Q. Do you know who George Glass is? 24 Α. Yes. 25 Who is George Glass? Q.

1 He was a psychiatrist as I understand it. Α. 2 Q. Did he evaluate you? 3 Α. Yes, he did. Do you recall when he evaluated you? Ο. 4 Yes. 5 Α. What was the date of his evaluation? 6 Q. 7 It was 9/11. Α. Was that evaluation done in person? 8 Ο. 9 Α. Yes, it was. Where was that evaluation? 10 Ο. Houston, Texas. 11 Α. I'm going to hand you what appears to be a 12 Q. report from Dr. Glass dated September 16, 2013. 13 14 We will mark it as Exhibit 14. I'm going to ask if you have seen this report before? 15 16 (Whereupon, the above-mentioned document was marked as Exhibit No. 14.) 17 18 (Witness reviews document.) Α. 19 Yes. 20 Q. You have seen this report? 21 Yes. Α. 22 And without replacing what is said in this Q. 23 report, is it fair to say that Dr. Glass determined that you were not fit to fly? 24 25 Α. I believe his letter reads: While I

1 suspect that he could technically continue flying, 2 his personality issues and behavior are such that 3 I suspect that others will not want to fly with him, and he is so inappropriate that he may create 4 problems for himself and the company while he 5 6 feels he is helping others. 7 Okay. He says on page 4 of the report Ο. that you appeared to be lonely and isolated. Do 8 9 you believe that to be true? 10 No. Α. 11 Ο. On page 2 midway through the page it says, Mr. Estabrook denies symptoms of depression and 12 said that he has no problems sleeping; is that 13 14 true? 15 Α. Yes. 16 On page 3 of the report it says that -- at Ο. 17 the bottom it says that Mr. Estabrook presented 18 himself in a somewhat rambling manner, as if he 19 was almost hypo manic. Do you believe that to be true? 20 21 Α. No. 22 It says that he seemed -- you seemed to be Q. 23 somewhat paranoid. 24 Α. No. 25 At the time of this report, do you believe Q.

you had any issues with your mental or emotional 1 2 state? 3 Α. No. I'm going to hand you a letter from Harvey 4 Ο. Watt addressed to you dated September 24, 2013, 5 and I'm going to have this marked as Exhibit 15, 6 7 and ask if you received this letter? (Whereupon, the above-mentioned 8 9 document was marked as Exhibit No. 15.) (Witness reviews document.) 10 Α. I have read it. 11 12 Is this a letter from Thomas Bettes to Q. you? 13 14 Yes. Α. Did you receive this letter? 15 Ο. 16 I don't recall it, but it is sent to Α. 17 Federal Express. 18 Did Thomas Bettes ever inform you that you Ο. were unfit for flying duties? 19 I think this letter was produced in 20 Α. 21 discovery, and that was the first time I saw it. But I could be wrong about that. 22 23 Q. Did Thomas Bettes ever inform you that you were unfit for flying duties? 24 25 He never told me that. Α.

1 Q. Did someone ever inform you that you were unfit for flying duties? 2 3 Α. As a matter of fact, no. I'm going to hand you an email exchange 4 Ο. between you and Mr. Bettes. Looks like your email 5 is dated October 9, 2013, and Mr. Bettes' response 6 is dated October 12th, 2013, and we will have this 7 marked as Exhibit 16. 8 9 Α. My response is dated when? You can look at the email. 10 Ο. Oh, okay. 11 Α. 12 (Whereupon, the above-mentioned document was marked as Exhibit No. 16.) 13 14 (Witness reviews document.) Α. Okay. I have read it. 15 16 Okay. Is this an accurate copy of an Ο. email exchange you had with Thomas Bettes? 17 I think so. 18 Α. 19 Can you summarize your message to Q. Dr. Bettes in this email? 20 21 I can read it into the record. Α. Well, it's already in the record. 22 I mean, Q. 23 is it fair to say that you were seeking a second opinion under 15.D of the contract? 24 25 A. I had already done that.

1 Q. Okay.

2 I was reminding Dr. Bettes that he ignored Α. my aeromedical examiner, and according to the 3 contractor, he should have been consulting with 4 5 him. He ignored him and never answered him until 6 I raised this issue with him, and I said to 7 Dr. Bettes, you're directing me to go get treatment, but you've never talked to my 8 9 aeromedical examiner. Okay. And --10 Ο. 11 And even though we provided you with a Α. 12 copy of the letter. And I also asked him, I said, you're recommending me for treatment, but you've 13 14 never told me what the diagnosis is. Well, at the time of this email, you had 15 Q. 16 already been evaluated by Dr. Glass, right? 17 Α. Yes. 18 And now Dr. Bettes was recommending Ο. treatment to you? 19 20 Α. He either did that on the telephone or he 21 sent me a letter. Or maybe it was in this -- I don't -- I think it was on the telephone. 22 Не 23 called me. That's right. He did. He called me 24 on the telephone and said, I'm going to recommend you for treatment. Do you know somebody in 25

1 Austin? And I said, treatment for what? He said, 2 well, Dr. Glass says you would benefit from treatment. I said, what is the diagnosis? 3 He said, well, I don't know. That's what he told me. 4 5 I said, I think you better discuss this with my 6 aeromedical examiner as per the contract. So 7 that's when he began discussions with Dr. Nugent, and Dr. Nugent and him agreed this was -- this 8 9 procedure was not being followed, and that I was going to elect a third-party examination. 10 11 Were you involved in any communication Ο. 12 with Dr. Bettes and Dr. Nugent? 13 Was I involved in any what? Α. 14 Any communication, in a phone call? Q. With Dr. Bettes? 15 Α. 16 And Dr. Nugent. Ο. You mean --17 Α. 18 You said that they spoke to each other. Q. They did. 19 Α. 20 Q. Did you participate in those discussions? 21 No. Those were private telephone Α. conversations between the two of them. 22 23 Q. How do you know what occurred in those conversations? 24 Dr. Nugent relayed them to me. 25 Α.

1 Q. And it indicates here that -- you say, it is my understanding that there is now needed a tie 2 breaker evaluation by a third doctor? 3 That was my understanding of how the Α. 4 procedure worked. 5 6 And you agreed to go see Dr. Green for the Q. 7 tie-breaker process; is that correct? Yes. Yes. 8 Α. 9 Q. Did Dr. Green evaluate you? Yes. 10 Α. 11 Q. And did he do it in person? 12 Α. Yes. Where did that evaluation take place? 13 Q. Columbia, South Carolina I believe. If 14 Α. I'm wrong about the city, it may have been 15 Charleston. I can't remember. 16 17 Do you recall his conclusions following Q. that evaluation? 18 19 Yes, I do. Α. What were his conclusions? 20 Q. 21 He said that what Dr. Glass did to me was Α. 22 abhorrent. 23 Q. What were his conclusions with respect to 24 your mental state? 25 That I was absolutely normal, and he saw Α.

1 nothing out of the ordinary. 2 Ο. What were his conclusions of your fitness for duty? 3 That I was fit. Α. 4 I'm going to hand you what appears to be a 5 Q. report from Dr. Green dated October 23rd, 2013. 6 7 We will mark this as Exhibit 17, and I will ask if you have seen this report? 8 9 (Whereupon, the above-mentioned 10 document was marked as Exhibit No. 17.) 11 MR. SEHAM: I'm sorry, this is 16 12 or --13 MR. RIEDERER: 17. 14 MR. SEHAM: 17. It looks familiar. 15 Α. 16 BY MR. RIEDERER: 17 Is this a report that is indicating that Ο. 18 you are fit to fly? 19 I believe so. Α. 20 Q. This is a report that is indicating that 21 you do not have any emotional or mental 22 impairments? 23 Α. He says in the discussion and recommendations on ME 1481: During my evaluation 24 25 today, I did not see any evidence of any abnormal

1 thinking or mood symptoms and also feel as if he is psychiatrically stable and displays no evidence 2 of any co-existing psychiatric disorder which 3 would interfere with his ability to safely operate 4 aircraft. I also strongly disagree with some of 5 the medical opinions of Dr. Glass, and that I do 6 7 not see any evidence of depression or hypo mania and that he was truly trying to raise these issues 8 9 more as safety and security issues and not in an effort to raise trouble or cause problems at work. 10 11 So at the time of this evaluation report, 0. 12 would you agree that you were not suffering from any emotional or mental issues? 13 14 Well, are you asking me in general or as Α. 15 per this report? 16 As per this report. Ο. 17 He doesn't report any. You would have to Α. 18 ask him that question. 19 And it's your belief at this point you Ο. 20 were fit to fly? 21 Α. I believe I was fit to fly. 22 Okay. I'm going to hand you a letter from Q. 23 Harvey Watt to you dated October 30, 2013. We will mark it as Exhibit 18, and ask if you 24 received this letter? 25

1 (Whereupon, the above-mentioned 2 document was marked as Exhibit No. 18.) 3 (Witness reviews document.) Α. 4 I may have seen it in discovery, but I don't remember it at the time. 5 6 Ο. Does this letter reflect that you were 7 receiving a fitness for duty approval from Harvey Watt? 8 9 Α. That's what the letter says. On or about October 30th, 2013? 10 Ο. 11 Α. Yes, sir. 12 Q. Were you returned to work at some point? 13 After I -- I believe I went back to work Α. in November after simulator training. 14 You have filed an AIR-21 complaint against 15 Q. FedEx; is that correct? 16 17 Yes, sir. Α. 18 And are you alleging that FedEx retaliated Ο. against you? 19 Yes, sir. 20 Α. 21 Q. And you allege FedEx retaliated against you in violation of AIR-21? 22 23 Α. Yes, sir. What retaliatory actions do you believe 24 Q. FedEx took against you? 25

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1 With respect to this incident? Α. 2 Q. I mean, it's your --3 There were two AIR-21 reports filed. Α. So let's start with the first one. 4 Ο. In Laredo? I believe that they initiated 5 Α. 6 disciplinary action against me for refusing to fly 7 through thunderstorms, and once I retained counsel, they re-thought it and turned it into a 8 9 meeting. Once they -- once Rob Fisher withdrew his disciplinary action, I withdrew the complaint. 10 11 Ο. Okay. 12 Α. That's the first AIR-21. So they attempted to discipline me for refusing to fly 13 14 into thunderstorms. That's my position. All right. And your position -- why --15 Q. what leads you to form the belief that they were 16 trying to discipline you for refusing to fly into 17 thunderstorms? 18 19 By sending me a letter and by the duty Α. officer filing a complaint with me with the 20 21 Company. 22 And ultimately they did not discipline Q. 23 you; is that correct? That is correct. 24 Α. 25 All right. And then you said there was a Q.

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1 second AIR-21 complaint? 2 Α. Yes, sir. 3 Does that indicate another reason why you Ο. believe FedEx retaliated against you? 4 Yes, sir. 5 Α. And what did they -- what action did they 6 Q. 7 take in retaliation against you? The first thing they did was place me on 8 Α. 9 NOO. When did that occur? 10 Ο. 11 Α. I believe on August 5th, 2013. 12 And that was in retaliation for what? Q. I believe that Bill McDonald saw an 13 Α. opportunity to discipline me for my security 14 concerns and for Laredo. 15 16 Why do you believe that? Ο. 17 Everything that transpired. Α. 18 Well, specifically what led you to believe Ο. 19 that Bill McDonald wanted you on NOQ because of 20 your security concerns? 21 I believe that he exploited the situation. Α. 22 He saw an opportunity to label me as a pilot who 23 had experienced an ischemic attack, otherwise known as a stroke -- I'm sorry, I am not a doctor, 24 but my basic understanding is that is what it is. 25

1 And your security concerns, what Q. 2 concerns -- are those the concerns you raised in the August 9th meeting? 3 Those were the concerns I raised in the Α. 4 August 9th meeting, but he placed me on NOQ first 5 6 before he had any facts from my security concerns. 7 Now, I believe he did that for several reasons. Placing -- hold on. Just so we are clear. 8 Q. 9 You believe he did that, meaning placed you on NOQ, on August 5th? 10 11 Α. Correct. 12 Q. What are the reasons why you believe he placed you on NOQ? 13 14 Because he was frustrated that he could Α. not discipline me for the Laredo incident. 15 Secondly, he saw my expression of security 16 17 concerns and my desire to speak with Fred about 18 those concerns as an opportunity to label me with 19 this Mayday Mark character. 20 Q. In your --21 In other words, he had an opportunity. Α. He 22 was in a position of authority to take action 23 against me, and he thought -- he was certain that I was Mayday Mark. 24 25 Q. Okay. And when you say your expression of

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1 security concerns, is those -- is that a reference 2 to what was mentioned in your email to him about setting up a meeting with Fred Smith? 3 I believe so. Yes. Α. 4 Any other reasons why you believe he 5 Q. placed you on NOQ status on August 5th? 6 7 I can't think of any right now. Α. Okay. Why do you believe he was 8 Q. 9 frustrated that he couldn't discipline you for the Laredo incident? 10 11 Α. Because Rob Fisher told me. 12 Q. And did he want to discipline you for the Laredo incident because you didn't show up for 13 14 work? Rob didn't tell me that. 15 Α. 16 But didn't you say earlier in this Ο. deposition that when you encountered Bill McDonald 17 18 in Indianapolis, he said, you need to show up for 19 work? 20 Α. That was a month or two later. 21 Ο. Why do you believe that he placed you on 22 NOQ status because he wanted to label you as 23 Mayday Mark? 24 Α. I think he was trying to fire me. 25 Is that your personal belief? Q.

1 Well, when you order a pilot for a Α. 2 psychiatric exam, it's not a good thing, not for 3 his reputation, not for his employment. Did he ever tell you that he was trying to 4 Ο. fire you? 5 6 Α. No, sir. 7 So you're speculating that his intent was Ο. to try to fire you? 8 9 Α. Yes, sir. All right. So what other retaliatory 10 Ο. 11 actions did FedEx take against you? 12 A. They ordered me to undergo a psychiatric 13 exam. 14 Any other actions in which FedEx took Q. retaliatory action against you? 15 16 They interfered with the 15.D process. Α. 17 Q. Any other ways? 18 Α. They shortened my training in the 19 simulator. Any other retaliatory actions? 20 Q. 21 As I sit here right now, I would have to Α. 22 give it more thought, and I don't think we have 23 time for that, but I can't recall anything other than those --24 25 Q. Well, with all due respect --

1 Those are pretty big. Α. 2 With all due respect, this is my chance to Q. ask you questions. 3 I understand. I'm trying to be Α. 4 cooperative. But it's been a long day. 5 6 As we sit here today, can you think of any Q. 7 other ways in which FedEx retaliated against you in violation of AIR-21? 8 9 Α. I can't think of any at this time. So you mentioned the calling you in for a 10 Q. 11 meeting following the Laredo incident, the placing 12 you on NOQ status on August 5th, the psychiatric 13 exam, that FedEx interfered with your 15.D 14 examination, and shortened training in the simulator. I want to talk about the psychiatric 15 16 exam. Do you -- what do you believe -- you believe that was a retaliatory action. What was 17 it in retaliation for? 18 19 I believe they were trying to shut me up Α. because I knew too much. 20 21 You knew too much about what? Ο. 22 Α. The security. 23 Q. So you believe it was in retaliation to 24 raising concerns about the live tracking of planes? 25

1 Yes, sir. Α. 2 And you said they sent you on a Q. psychiatric exam because they thought you knew too 3 much? 4 I believe that was punitive in nature, and 5 Α. I think they wanted the psychiatrist to give them 6 7 a report that they could use to permanently ground 8 me. 9 So they're sending you for a psychiatric Q. exam because you had too much information about 10 11 security? I was relying on Rob Fisher's statement to 12 Α. me on the telephone on August 9th in which he said 13 all they said was is you know too much. 14 Okay. And it's your interpretation of 15 Q. that comment that they were sending you to a 16 17 psychiatric exam because you knew too much --18 Yes. Α. 19 -- about security? Q. 20 Α. Yes, sir. I looked at -- I looked at that as a threat. I looked at that as intimidation. 21 Ι 22 looked at that as punitive in nature. I looked at 23 it as a potential opportunity for firing me. I looked at it as a way for Bill McDonald to get 24 back at me for Laredo. There's lots of ways I 25

1 looked at that. The comment "you knew too much" or the 2 Q. psychiatric exam? 3 The psychiatric exam. 4 Α. So you think the -- you were referred to a 5 Q. psychiatric exam because of the Laredo incident? 6 7 I believe that was a contributing factor. Α. And why do you believe the Laredo incident 8 Q. 9 had anything to do with your referral for a psychiatric exam? 10 11 Α. Well, several reasons. After listening to Bill McDonald's deposition, that's one reason. 12 13 Another reason is Rob Fisher told me that Bill 14 McDonald was upset that he couldn't get me over the Laredo incident. 15 16 Q. Any other reason? I think that's enough. 17 Α. 18 You say that they interfered with the 15.D Q. evaluation process? 19

20 Α. Yes, sir.

21 Who particularly interfered with the Ο. 22 evaluation process?

23 Α. I believe Rob Fisher did, and I believe that Robb Tice assisted him in that. 24

25 What did Rob Fisher do to interfere? 0.

1 He directly communicated with Harvey Watt Α. 2 expressing his opinions as to why I needed a psychiatric exam. 3 How did Robb Tice interfere? 4 Ο. He assisted him in his -- in Rob Fisher's 5 Α. communications. 6 7 Is there any other way they interfered Ο. with the 15.D evaluation? 8 9 Α. They tried to bypass the mechanisms in the Collective Bargaining Agreement. 10 11 Ο. What did they try to bypass? 12 Well, they failed to include the opinion Α. of my aeromedical examiner. 13 14 Is it --Ο. It's supposed to be an independent 15 Α. 16 process. Was it Rob Fisher's requirement to submit 17 Q. 18 your independent medical examiner's report to 19 Harvey Watt? I don't believe so. 20 Α. 21 So what did Rob Fisher or Robb Tice do Ο. 22 with respect to your evaluation by Dr. Nugent? 23 Α. Their communications with Bettes were of a 24 nature that made Bettes believe that they wanted a psychiatric exam for me. That pushed him in the 25

1 direction of hiring Glass. Okay. He was acting basically on the instructions of FedEx to hire a 2 3 psychiatrist. What other actions did Rob Fisher take or Ο. 4 Robb Tice take to interfere with the 15.D process? 5 They reported my security recommendations 6 Α. 7 to Harvey Watt. Any other things -- and that's in the 8 Q. 9 communication that Rob Fisher submitted to Harvey Watt? 10 11 Α. Yes, sir. 12 Q. Is there anything else that Rob Fisher or Robb Tice did to interfere with your 15.D 13 14 evaluation? We asked in discovery for the 15 Α. communications between Robb Tice and Dr. Glass. 16 17 We never received those. I suspect, my personal 18 opinion, that Tice communicated with Dr. Glass. 19 What do you base that opinion on? Q. There is a -- actually some notes or a 20 Α. final report from Dr. Glass in which he mentions 21 communications with FedEx. 22 23 Q. Does he mention communications with Robb Tice? 24 25 A. I don't know.

1 Q. Any other ways in which Robb Tice or Rob Fisher communicated with -- or interfered with the 2 15.D process? 3 I'm not a lawyer, but as a lay person 4 Α. sitting here, I can say that's all I can remember. 5 And their effort to interfere with the 6 Q. 7 15.D evaluation, what was it in retaliation for? As I have stated before, it's in 8 Α. 9 retaliation for my refusal to take off into thunderstorms at Laredo. It's also in retaliation 10 11 for me trying to raise safety and security concerns to FedEx Corporation. 12 And we have talked about the Laredo 13 Q. process, right? 14 15 Α. Yes. 16 And the safety concerns are the safety Ο. concerns we talked about earlier about the live 17 18 tracking of planes, correct? Yes, sir. 19 Α. 20 Q. Is there any other actions for which they were -- well, let me start over. 21 22 Are there any other events that they 23 are -- that caused them to retaliate against you 24 by interfering with the 15.D process? MR. SEHAM: I'm sorry, can I hear 25

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1 that question again?

2 Ο. Other than the Laredo incident and the security concerns that were raised in the 3 August 9th meeting, are there any other events 4 that caused them to allegedly retaliate against 5 you by interfering with the 15.D process? 6 7 I hope you're not asking me for a legal Α. conclusion because I can't give you one. 8 9 Ο. No. I'm just trying to understand your viewpoint of why you believe that the referral to 10 11 the 15.D was retaliatory. So you have explained 12 that you believe it's retaliatory. I have asked 13 you it was retaliation for what. You've mentioned 14 Laredo and the raising of security concerns on August 9th. Are there any other events? 15 16 Well, the statement of Bill McDonald in Α. 17 his deposition. 18 Which is what? Ο. 19 He's assigning a series of statements to Α. 20 Mayday Mark about Laredo, and we have reviewed the 21 exhibits that you provided to us from Mayday Mark. There's no such discussion of Laredo in those 22 23 postings. So what is the --24 Q. 25 So Bill -- I'm sorry. Α.

1 Q. Go ahead.

2 So in my opinion Bill McDonald is obsessed Α. with what happened in Laredo. I've always felt 3 that. I heard it from Rob in the hallway after 4 the meeting of May 1st and then -- now, I have 5 6 heard it in his testimony. He's trying to 7 directly tie me to the Laredo incident when there's no such exhibit that exists. 8 9 Okay. You also listed that they shortened Q. training in the simulator. Can you explain that? 10 When I -- I learned from FedEx that I was 11 Α. 12 to appear in the training simulator, I was told that I was going to get three sims and then an 13 14 evaluation. When I showed up on the first day of training, they changed it to one sim and then an 15 16 evaluation. They shortened it. 17 Q. And remind me, what was the date of this incident? 18 This was in November of 2013. 19 Α. 20 Q. Okay. Who shortened it from three sims to 21 one sim? 22 Α. I was told the -- whoever the acting 23 director of flight training was. Who is that? 24 Q. 25 Α. I don't know. But when I got my

1 evaluation the next day and I passed, the 2 instructor -- the evaluation pilot said, I see on the schedule you only had one sim, one warmup for 3 this. How long did you say you were out? I said, 4 four months. He said, you should have gotten 5 three rides. I said, did you have -- do you know 6 7 who did this? He says, it came from the director of flight training. 8 9 Q. And who is this that you're referring to that had this conversation with you? 10 11 Α. You would have to look at my training 12 evaluation. You don't know his name? 13 Q. I don't remember his name. But whoever 14 Α. gave that ride to me in the simulator is --15 16 Why do you -- and you passed the Ο. evaluation, correct? 17 18 I did. Α. So why do you -- what is the reduction in 19 Q. your simulators -- simulation -- sims have 20 21 anything to do with any of the events that we have 22 talked about today? Well, for a pilot who hasn't flown in four 23 Α. 24 months to get one simulator ride and then go directly into an evaluation is a high risk 25

1 proposition. You have to get your currency back. I mean, four months of no flying is a long time. 2 3 It's stressful. And so to have my training syllabus shortened before the evaluation I felt 4 like was retaliatory. 5 6 Ο. Okay. 7 I think they were looking for another Α. opportunity to fire me. 8 9 Q. Retaliatory for what? 10 For filing the AIR-21. Α. 11 Q. And did anyone in the flight training 12 department know that you had filed an AIR-21? 13 Of course. Α. 14 Q. Who? Bill McDonald. 15 Α. 16 Was he in the training department? Ο. Rob Fisher. 17 Α. 18 I'm asking in the training department. Q. 19 Only in the training department, I'm Α. sorry. I would like to have those communications. 20 21 If there were any emails, I sure would like to see 22 them. 23 Q. You don't know as we sit here today if anyone in the training department knew that you 24 25 had filed an AIR-21 complaint?

1 Α. No. But I believe that somebody in flight 2 management told them to shorten my training program. 3 Do you have any -- is that speculatory or 4 Ο. do you have some knowledge about that? 5 6 Α. I'm speculating. 7 What are you seeking in this case? Q. COURT REPORTER: Before you go to the 8 9 next subject, can we take a quick break? 10 MR. RIEDERER: Sure. Sorry. I'm 11 pushing to get everyone out of here. 12 (Brief recess.) 13 BY MR. RIEDERER: 14 I don't think we are going to go too much Ο. longer, but I do want to keep this moving along. 15 16 The question before the break was what are you seeking in this case? 17 18 Can you be more specific? Α. 19 In terms of damages. Q. 20 Α. I'm seeking remuneration for all my legal 21 fees, and I'm seeking damages for pain and 22 suffering, and I would like to have a meeting with 23 Fred Smith. Are you seeking anything else? 24 Q. 25 Not that I recall. Α.

1 Can you describe your pain and suffering? Ο. 2 Well, it was four months of hell not Α. knowing whether you're going to have a job or not. 3 Being told that you're under suspicion for 4 being -- suffering from a psychiatric condition. 5 6 Which that label if it had stuck, I would have 7 been unemployable at any other airline. So it's like one day waking up and finding that you have 8 9 got a subpoena from the bar association telling you that you have to report to a psychiatric exam 10 11 and you may not get to practice law ever again. That's the only analogy I can give you what it was 12 13 like. 14 Of course, that didn't stick, correct? Q. 15 Α. The subpoena for you? It definitely didn't stick with me. 16 Ο. But 17 did it stick with you? 18 No. I fought it, and I hired a very good Α. attorney, and I give credit to Mr. Seham for 19 20 fighting on my behalf to make sure the contract 21 was followed and the elements of 15.D went to a 22 logical conclusion, and I don't think I would have been able to keep my job if I hadn't hired Lee. 23 24 Q. Did you suffer any physical injury as a result of the alleged unlawful actions by FedEx? 25

1 A. No, sir.

2 Q. Do you suffer any mental or emotional injury as a result of the actions by FedEx? 3 It depends on how you describe an injury. Α. 4 If you want to talk about stress, I was under a 5 great deal of stress during those four months. 6 7 And, yes, I reported it to my AME. And he said, under the circumstances it was completely normal. 8 9 Was the stress generated from the fact Q. that you were involved in this litigation? 10 11 Α. No. 12 Q. Did the litigation contribute in any way to the stress of this case? 13 14 The litigation was a stress reliever. Α. Like I said, if I hadn't hired Mr. Seham, I 15 16 probably wouldn't have had a job. When did the stress first begin? 17 Ο. 18 I think from the first email from Bill Α. 19 McDonald saying you're NOQ. That's the August 5th email? 20 Q. 21 Yes, sir. Α. 22 Other than stress, did you suffer any Q. 23 other mental or emotional injury? I'm not a psychiatrist, but I think stress 24 Α. was my primary concern. I mean, that's the 25

1 symptom that I felt.

Did you have any trouble sleeping? 2 Q. I didn't keep a log. I'm sure I missed 3 Α. some periods of sleep, but not to the point where 4 I couldn't function. 5 Did you have any trouble with your 6 Ο. concentration? 7 I think that my concentration shifted 8 Α. 9 quite a bit during that time because I went over the facts from all these different letters, what 10 11 FedEx was doing, what my attorney was recommending, what my family's input was. Yeah, I 12 13 had -- I had some difficulty concentrating on what 14 to do next. Q. Did you have trouble concentrating at 15 16 work? 17 I wasn't at work. I was grounded. Α. 18 Did you have trouble concentrating in Ο. day-to-day conversations? 19 20 A. I would have to ask other people I spoke 21 to. I don't know. I think I was -- I think I 22 made cogent comments to people. 23 Q. Nothing that stands out to you? 24 Α. No, sir. 25 When did your concentration issues begin? Q.

1 When I was grounded. Α. 2 Q. So that -- at the -- starting at the August 5th email, you began having some 3 concentration issues? 4 Well, Counselor, my concentration issues 5 Α. 6 were directly related to the stressful environment 7 that I was placed in by FedEx. Q. Did --8 9 Α. I don't know how to answer your question. Did your concentration issues abate once 10 Q. 11 you were returned to duty? 12 Α. They improved dramatically. 13 Did your stress improve once you returned Q. 14 to duty? Absolutely. 15 Α. 16 Did you see any kind of medical 0. professional to treat your stress? 17 18 No. I just discussed the matter with my Α. 19 AME, Mark Nugent. Did Dr. Nugent prescribe any medication to 20 Q. 21 you to cope with your stress? 22 Α. No, sir. 23 Q. Did you have any anxiety issues? No, sir. 24 Α. 25 Did you have any headaches? Q.

1 Α. No, sir. Has anything else from August 5th on 2 Q. contributed to any kind of emotional issues that 3 you had, for example, family issues or anything 4 like that? 5 6 Α. You mean in terms of influence on me or 7 vice versa? For example -- no, influence on you. Did 8 Q. 9 anything in your family -- any incidents in your personal life contribute to the stress that you 10 11 suffered following that August 5th email? 12 I don't believe so. But my family Α. certainly expressed their concern about me and 13 14 what was going to happen to me legally. You said that you were seeking attorney 15 Q. 16 fees? Yes, sir. 17 Α. 18 Are you paying your attorney as you go, or Q. 19 is it based on a contingency fee? 20 Α. I'm paying him as I go. 21 Do you know his rate? Q. 22 Α. We have an agreement. 23 Q. What is that rate? MR. SEHAM: If you --24 25 I get a statement from him every month, Α.

and I pay down on that statement. I am -- he is 1 currently carrying a balance for me. 2 What is his hourly rate? 3 Q. I think it's somewhere between 300 and 350 4 Α. 5 an hour. That's just a guesstimate. Q. What have the total fees been up to this 6 7 point? 8 A. In excess of a hundred thousand dollars. 9 MR. RIEDERER: Do you mind if we take 10 just a quick break so I can wrap up? MR. SEHAM: No. 11 12 (Brief recess.) 13 MR. RIEDERER: I don't have any other 14 questions. 15 MR. SEHAM: No questions for us 16 either. 17 (Deposition concluded at 3:22 p.m.) AND FURTHER DEPONENT SAITH NOT 18 19 (Signature waived) 20 21 22 23 24 25

1 COURT REPORTER'S CERTIFICATE 2 STATE OF TENNESSEE: 3 COUNTY OF SHELBY: 4 I, SHERYL G. WEATHERFORD, LCR #027, CSR, RPR, 5 and Notary Public, Shelby County, Tennessee, CERTIFY: 6 1. The foregoing deposition was taken before 7 me at the time and place stated in the foregoing styled cause with the appearances as noted; 8 2. Being a Court Reporter, I then reported 9 the deposition in Stenotype to the best of my skill and ability, and the foregoing pages contain a full, true and correct transcript of my said 10 Stenotype notes then and there taken; 11 3. I am not in the employ of and am not related to any of the parties or their counsel, 12 and I have no interest in the matter involved. 13 4. I FURTHER CERTIFY that this transcript is 14 the work product of this court reporting agency and any unauthorized reproduction AND/OR transfer 15 of it will be in violation of Tennessee Code Annotated 39-14-104, Theft of Services. 16 17 WITNESS MY SIGNATURE, this, the 14th day of April, 2016. 18 19 SHERYL G. WEATHERFORD 20 Registered Professional Reporter, Tennessee Licensed Court Reporter 21 #027, Arkansas Certified Court Reporter #500, Notary Public 22 for the State of Tennessee at Large *** 23 My commission expires: 24 June 5, 2016 25

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