

EXHIBIT "C"

Captain Robert F. Norrell
24258 Middleton Road
Middleton, ID. 83644
January 17, 1993

Myles Tralins
Tralins & Associates
One Biscayne Tower
Suite 3310
2 South Biscayne Blvd.
Miami, Florida 33131

Re: File #785.001

Dear Mr. Tralins:

I feel my right to a secret ballot and my right to privacy had been violated with regard to the recent election between ALPA and Federal Express Corp.

On at least three occasions I received phone calls from ALPA inquiring if I had sent in my ballot or if it had been lost. If so, they would send me another one so I could get it in on time. There was an obvious intent to get me to vote for them.

I also received a phone call from a company called Wilson Center for Public Information. They were surveying me in regard to the upcoming election between Federal Express Corp. and ALPA. There was no question that the questions that were asked were designed to determine who I was going to vote for and why. I asked them who the survey was for and she said it was for the Airline Pilot Association. This survey seemed to be a direct violation of my right to a secret ballot.

I regard ALPA's numerous phone calls and tremendous amount of mailing a form of harassment. As a final note, I found it interesting that each time they called I was in town. It was as if they had my schedule.

Sincerely,



Captain Robert F. Norrell

RFN/cn

1-17-93

Steve Oliver,

Steve, just a short note regarding my concern with the OC and the Wilson Co. When the Wilson people called, I answered all their questions thinking my name would be kept confidential -- it wasn't! Two days later Eric Vartanian called and the next day (even though I told Eric I did not want to talk to Babbitt), Randy Babbitt called.

I feel the confidential nature of this election has been tainted.

Sincerely,

Richard Boyle
836

1902 Ellis Drive
Indianapolis, IN 46206-7619
January 19, 1993

Tralins And Associates
One Highway, Suite 4410
2 South Dixie Blvd. Parkway
Miami, FL 33133

Re: Telephone Survey by Wilson Center
Laddy and Associates

This is to inform you that I was interviewed by the Wilson Center, 1010 15th Street, NW, Washington, DC 20004, on January 15, 1993, for a survey about the National Mediation Board's effort to organizing representation Campaign Voting.

During the course of the interview, I was asked to provide my feelings/opinions towards the NLRB, the process of organizing and NLRB questions were directed toward whether, if not, I had voted, what organization I was favoring, and why.

In addition, in a interview I was asked to provide as to what I would like to know by the NLRB/opinion toward an organization. Many other questions were asked, but these are the few which stand out in my mind.

Currently, I am employed by the NLRB in the 7th District office in Memphis, TN, and my employment starting date is June 25, 1990. My employee number is 1511579.

Sincerely,

Andre W. Harris